Falcon Heights City Council Workshop

City Hall 2077 W Larpenteur Ave. 6:30 p.m.

WORKSHOP AGENDA April 7, 2010

- 1. Sanitary Sewer Fee Structure
- 2. 2011 Equipment Certificate Process
- 3. 2011 City Council Budget Goals Discussion

If you have a disability and need accommodation in order to attend this meeting, please notify City Hall 48 hours in advance between the hours of 8:00 a.m. and 4:30 p.m. at 651-792-7600. We will be happy to assist.



REQUEST FOR COUNCIL ACTION

Meeting Date	April 7, 2010
Agenda Item	Workshop 1
Attachment	2009 Residential Sanitary Sewer Use
	Analysis
Submitted By	Justin Miller, City Administrator

Item	Sanitary Sewer Fee Structure Discussion
Description	For several years during the budget process, the council has discussed changing our sanitary sewer fee structure from a flat fee to a variable or consumption based system. In order for a change to be implemented for the 2011 budget, staff is asking that the city council begin to discuss the issue so that more complete information can be prepared for the budget process.
	Currently, each residential unit in the City of Falcon Heights is billed \$55.50/quarter for sanitary sewer service. This rate is billed no matter how much water is discharged into the sanitary sewer system, and the money collected pays for charges that the city remits to Metropolitan Council Environmental Services, repair and upkeep of the sewer system itself, and salary and benefits that are associated with running the system.
	An alternate fee structure is to charge based on the estimated amount of wastewater that enters the system. Since we do not install meters on the sanitary sewer of each household, a good estimate of wastewater produced is the amount of water that enters the house through the St. Paul Regional Water System (SPRWS). Using data collected by SPRWS billing software, they can calculate a rate based on the amount of water used, and then remit those collections back to Falcon Heights, much like they already do.
	There are several different ways that a fee system can be structured, and staff attempts to provide the pros and cons to each below:
	 Flat Rate (existing system) Easy to set rates Does not punish those that use high levels of water for outdoor use Does not provide incentive to conserve water
	 Variable Rate (using winter quarter as baseline measurement) Incorporates base fee (for overhead expenses) for all users Establishes a good estimate of true wastewater produced, since most water used in winter is indoors Families, Fields and Fair

Families, Fields and Fair

- Does not provide incentive to conserve water during non-winter months
- Depending on quarter used as baseline measurement, results can differ (if winter is used, those who vacation during winter months benefit throughout the year because of low use while away from home)

Variable Rate (using actual water used as billing rate)

- Incorporates base fee (for overhead expenses) for all users
- More accurate method to determine overall use of the sewer system
- Provides incentive to conserve water as sanitary sewer fee increases with increased water use
- Could discourage residents from watering lawns, gardens, trees, etc.

In 2009, the average water consumption by residential accounts was as follows (one unit = 100 cubic feet of water):

1st Quarter (November-January)	17 units
2 nd Quarter (February-April)	15 units
3 rd Quarter (May-July)	33 units
4th Quarter (August-October)	24 units

There are numerous ways in which a fee structure could be established, and these are simply illustrations of how different methods could impact rates. Each of these is based on an average usage as detailed above.

Option #1 – First Quarter as Baseline

Base fee (to cover overhead expenses)	\$25.00
Variable rate (\$2/unit)	<u>\$34.00</u>
Total bill	\$59.00/quarter

Option #2 – Actual Usage as Baseline (\$2/unit)

Base fee (to cover overhead expenses)	\$25.00
Variable rate (1st quarter)	\$34.00
Variable rate (2 nd quarter)	\$30.00
Variable rate (3 rd quarter)	\$66.00
Variable rate (4th quarter)	\$48.00

Option #3 –Escalating rate (\$2/unit for first 17 units, \$3/unit for each additional unit)

Base fee (to cover overhead expenses)	\$25.00
Escalating rate (1st quarter)	\$34.00
Escalating rate (2 nd quarter)	\$30.00
Escalating rate (3rd quarter)	\$82.00
Escalating rate (4th quarter)	\$55.00

Similar fee structures could be implemented on commercial accounts as well. Below is a summary of how the other cities that use SPRWS bill for sanitary sewer rates:

	City	Rate Structure	Quarterly bill if 17 units/qtr. is applied	Other notes	
	Maplewood	\$2.56/unit	\$43.52	Uses first quarter as baseline; minimum bill of \$14.39	
	St. Paul	\$3.31/unit	\$56.27	Uses first quarter as baseline	
	Lauderdale	\$45.15 flat fee	\$45.15		
	West St. Paul	\$17.43 base fee + \$2.92/unit	\$67.07	Uses first quarter as baseline	
Budget Impact	sanitary sewer fund, highest users of the s system.	ess would not necessa but rather to find a m system are not subsidi	nore equitable billing ized by the household	process where the	
Attachment(s)	2009 Residential San	itary Sewer Use Anal	ysis		
Action(s) Requested	beneficial if the coun	or direction on rates a cil would provide son detailed financial and	ne guidance on whic	h philosophy they	

	1		T				T	
	EXAMPLE O	F FLAT FEE OF \$25 PLUS	VARIABLE RAT	E USING 1ST	QUARTER AS 1	HE BASE		
			(USING EXISITNG R	ATES)				
AMPLE OF 586 PROPERTIES		1 UNIT = 100 CU/FT WATER						
pproximately 50% of total properties)		CHART IN UNITS OF WATER.						
URRENT RATE IS \$18.50/MONTH 55.50 PER QTR FOR RESIDENTIAL		SORT	ED BY ASCENDING ORDE	R 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
EARLY FLAT FEE = \$222		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
ACH UNIT = 100 CU/FT		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS		\$222
PROPERTY		Units	Units	Units	Units			
1		0	0	0	0	0	\$100	-\$122
2		0	0	0	0	0	100	-\$122
3		0	2	23	11	36	100	-\$122
5		0	12	23 16	18 22	45 50	100	-\$122 -\$122
<u>5</u>		0	14	4	14	32	100	-\$122
7		1	0	27	9	37	107	-\$115
8		1	1	9	4	15	107	-\$115
9	20000519	1	9	11	19	40	107	-\$115
10		2	1	2	22	27	113	-\$109
11		2	2	3	3	10	113	-\$109
12		2	2	1	2	7	113	-\$109
13 14		2 2	3	9	3 5	10 19	113 113	-\$109 -\$109
15		2	3	27	6	38	113	-\$109
16		2	5	29	22	58	113	-\$109
17		3	1	6	2	12	120	-\$102
18		3	2	11	10	26	120	-\$102
19		3	3	4	4	14	120	-\$102
20		3	3	24	9	39	120	-\$102
21		3	3	3	3	12	120	-\$102
22		3	3	15	39	60	120	-\$102
23		3	3	21	13	40	120	-\$102
24 25		3	5	4	19	31	120	-\$102
26		4	3	3	6 2	16 12	126 126	-\$96 -\$96
27		4	4	9	5	22	126	-\$96
28		4	4	8	6	22	126	-\$96
29		4	5	30	21	60	126	-\$96
30		4	5	9	7	25	126	-\$96
31	20001347	5	0	0	2	7	133	-\$89
32		5	0	6	6	17	133	-\$89
33		5	3	23	55	86	133	-\$89
34		5	3	13	8	29	133	-\$89
35 36		5 5	4	6 12	9 7	24 28	133 133	-\$89 -\$89
36		5	4	12	6	31	133	-\$89 -\$89
38		5	4	8	2	19	133	-\$89
39		5	4	15	7	31	133	-\$89
40		5	4	23	15	47	133	-\$89
41		5	5	12	8	30	133	-\$89
42		5	5	8	5	23	133	-\$89
43		5	5	6	5	21	133	-\$89
44		5	5	13	9	32	133	-\$89
45		5	5	6	4	20	133	-\$89
46		5	5	24	11	45	133	-\$89
47 48		5 5	5	28 4	8 5	46 19	133 133	-\$89 -\$89
49		5	6	31	23	65	133	-\$89
50		5	6	13	7	31	133	-\$89
51		6	5	7	5	23	139	-\$83

TST CTR									
Section			SORTE	TED BY ASCENDING ORDER 1st QTR			TOTAL	PROJECTED	
Nov Jane Nov Jane Péb - Agr May - Jany May - Carl Methods May - Jany May - Carl Methods Me									DIFFERENCE FROM
								YEARLY FEE	
Signature Sign							IN UNITS		\$222
Si									
Section Sect									
S 2000061 6 6 50 16 58 139 63 63 65 2000062 6 6 7 9 19 41 136 43 43 43 43 43 43 43									
Section Sect									
ST 20001049 6									
Section Sect									
Section Sect									
60 20000380									
61 20000112 7 5 8 5 28 146 76 62 20000602 7 7 6 6 6 6 5 22 146 77 63 20000602 7 7 6 6 6 6 6 22 146 77 64 20000602 7 7 6 6 6 6 6 22 146 77 65 20000602 7 7 6 6 6 6 6 22 146 77 66 20000602 7 7 6 35 17 7 6 6 146 77 67 20000602 7 7 6 36 22 71 146 76 68 20000602 7 6 39 22 71 146 76 68 20000602 7 6 30 32 34 146 76 69 20000602 7 6 30 32 34 146 76 69 20000602 7 6 30 32 34 146 76 69 20000602 7 6 7 8 28 146 76 60 20000113 7 6 7 8 28 146 76 60 20000101 7 7 7 6 13 33 146 76 60 20000101 7 7 7 6 13 33 146 76 60 20000101 7 7 7 15 20 6 146 76 60 20000100 7 7 7 15 20 6 146 76 60 20000100 7 7 7 15 20 6 146 76 60 20000600 7 7 7 15 7 9 9 144 76 60 20000600 7 7 7 15 7 9 9 144 76 60 20000600 7 7 7 15 7 9 9 144 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 9 16 15 47 146 76 60 20000600 7 10 10 12 9 44 67 76 60 20000600 7 10 10 12 9 44 67 76 60 20000600 7 10 10 12 9 44 67 76 60 20000600 7 10 10 12 9 44 67 76 60 20000600 8 8 7 12 7 9 9 146 76 60 20000600 8 8 7 12 7 9 9 146 76 60 20000600 8 8 7 12 7 9 9 16 15 70 60 20000600 8 8 7 12 7 9 9 16 15 70 60 20000600 8 8 7 12 7 9 9 16 15 70 60 20000600 8 8 7 12 7 9 9 16 15 70 60 20000600 8 8 7 12 70 9 60									
63 2000062 7 6 6 6 25 146 76			7	5					
64 2000078 7 6 15 13 41 146 .76 65 2000084 7 6 35 17 65 140 .76 66 2000012 7 6 36 22 .77 146 .76 67 2000012 7 6 36 22 .77 146 .76 68 2000012 7 6 36 22 .77 .77 69 2000019 7 6 40 .76 69 2000019 7 6 .76 .76 60 2000019 7 6 .76 .76 70 20001141 7 6 .76 .76 71 2000173 7 7 6 .76 .76 71 2000173 7 7 6 .76 .76 72 2000055 7 7 7 .77 .77 .78 .78 73 2000055 7 7 7 .77 .78 .78 .78 74 2000019 7 7 7 .78 .78 .78 .78 74 2000019 7 7 7 .78 .78 .78 .78 75 2000059 7 7 7 .78 .78 .78 .78 .78 .78 77 2000059 7 7 7 .78	62	20000346	7	5	6	5	23	146	-76
66 20000864 7 6 95 17 65 146 7.76 66 20000912 7 6 93 22 71 146 7.76 67 2000086 7 6 30 92 94 146 7.76 68 2000082 7 6 30 92 135 146 7.76 69 2000082 7 6 30 92 135 146 7.76 69 2000114 7 6 13 8 5 21 146 7.76 70 2000114 7 6 7 8 2 2 2 1 146 7.76 71 20001173 7 6 7 8 2 2 2 1 146 7.76 72 2000085 7 7 7 6 13 33 146 7.76 73 2000100 7 7 7 15 32 61 146 7.76 74 2000100 7 7 7 15 32 61 146 7.76 75 2000086 7 7 7 30 20 64 146 7.76 76 77 2000086 7 7 7 7 7 7 7 7 7 78 2000080 7 7 7 7 7 7 7 7 7	63	20000622	7	6	6	6	25	146	
66 20000912 7 6 98 22 71 146 7-6 67 20000988 7 6 49 32 94 146 7-6 68 20000992 7 6 30 92 135 146 7-6 69 20001191 7 6 12 35 94 146 7-6 69 20001191 7 7 6 12 35 90 148 7-7 6 7 20000993 7 7 6 7 7 7 6 7 20000993 7 7 7 7 7 7 7 6 7 20000993 7 7 7 7 7 7 7 7 7 8 7 20000993 7 7 7 7 7 7 7 7 7			7						
67 20000959 7 6 49 32 94 146 -76 68 20000992 7 6 30 92 135 146 -76 68 2000109 7 6 12 35 60 146 -76 77 200114 7 7 6 12 35 60 146 -76 78 200114 7 7 6 12 35 60 146 -76 79 200014 7 7 6 13 3 3 146 -76 79 2000005 7 7 7 6 13 3 33 146 -76 79 2000005 7 7 7 7 6 13 3 33 146 -76 79 2000005 7 7 7 7 15 32 61 146 -76 79 2000006 7 7 7 7 17 8 3 39 146 -76 79 2000006 7 7 7 17 8 39 146 -76 79 2000006 7 7 7 15 7 30 20 64 146 -76 79 2000006 7 7 7 15 7 36 39 146 -76 79 2000006 7 7 7 15 7 36 39 146 -76 79 2000006 7 7 9 16 15 47 146 -76 79 2000006 7 10 10 12 39 146 -76 80 20000729 7 11 14 10 42 146 -76 81 2000005 8 8 5 17 8 38 152 -70 83 2000010 8 6 6 7 33 16 152 -70 84 20000010 8 7 9 5 29 152 -70 85 2000006 8 7 10 10 10 12 39 146 -76 81 2000005 8 8 7 10 10 10 12 39 146 -76 82 2000000 7 10 10 10 12 39 146 -76 83 2000000 8 8 7 10 10 10 12 39 146 -76 84 2000000 8 8 7 10 10 10 12 39 146 -76 85 2000000 8 8 7 10 10 10 12 39 146 -76 86 2000000 8 8 7 10 10 10 12 39 146 -76 87 2000000 8 8 7 10 10 10 12 39 146 -76 88 2000000 8 8 7 10 10 10 12 39 146 -76 89 2000000 8 8 7 10 10 10 12 39 146 -76 80 2000000 8 8 7 10 10 10 12 39 146 -76 80 2000000 8 8 7 10 10 10 12 39 146 -76 80 2000000 8 8 7 10 10 10 10 12 39 146 -76 80 2000000 8 8 7 10 10 10 10 10 10 10									
68									
68 20001108 7									
70 20001141 7 6 3 5 21 146 -76 71 2000173 7 6 7 8 28 146 -76 72 2000065 7 7 7 6 13 33 146 -76 73 2000101 7 7 7 15 32 61 146 -76 76 77 7 7 7 7 7 7 7									
71			'						
72 20000055									
73 2000010 7 7 15 32 61 146 -76 74 2000010 7 7 7 30 20 64 146 -76 75 20000589 7 7 7 17 8 39 146 -76 76 20000589 7 7 7 17 8 39 146 -76 76 20000580 7 7 7 15 7 36 39 146 -76 77 20001039 7 7 11 9 34 146 -76 78 20000590 7 9 18 15 47 146 -76 78 20000300 7 10 10 12 33 146 -76 79 20000300 7 10 10 12 33 146 -76 79 20000300 7 10 10 12 33 146 -76 79 20000300 7 10 10 12 33 146 -76 79 20000300 7 10 10 12 33 146 -76 70 20 20 20 20 20 71 20 20 20 20 20 71 20 20 20 20 71 20 20 20 20 71 20 20 20 20 71 20 20 20 20 72 20 20 20 20 73 20 20 20 20 74 20 20 20 20 75 20 20 20 20 76 20 20 20 20 77 20 20 20 20 78 20 20 20 20 79 20 20 20 20 70 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 20 20 70 20 20 70 20 20 20 70 20 20 20 70 20 20 20 70									
74 20000160 7 7 30 20 64 146 -76 75 2000089 7 7 7 17 8 39 146 -76 76 2000089 7 7 7 15 7 36 146 -76 77 2001039 7 7 7 15 7 36 146 -76 78 2000080 7 9 16 15 47 146 -76 79 2000030 7 9 16 15 47 146 -76 79 2000030 7 10 10 12 39 146 -76 81 2000034 8 5 17 8 38 152 -70 82 2000130 8 6 33 18 65 152 -70 83 2000116 8 7 12 7 34 152 -70 84 2000017 8 7 88 88 152 -70 85 200011 8 7 88 88 152 -70 86 200007 8 7 88 88 162 -70 87 2000040 8 7 7 88 88 162 -70 88 200001 8 7 88 89 163 152 -70 89 200007 8 7 88 89 80 163 152 -70 89 200007 8 7 88 80 80 163 152 -70 89 200007 8 7 88 80 80 163 152 -70 89 200007 8 7 11 7 33 152 -70 89 200007 8 7 21 15 51 152 -70 89 200007 8 7 15 15 12 42 162 -70 90 200007 8 7 11 7 33 152 -70 91 200010 8 7 11 7 33 152 -70 93 200008 8 8 7 11 7 33 152 -70 94 200010 8 7 11 7 38 152 -70 95 200010 8 7 11 11 11 38 152 -70 96 200008 8 8 7 11 11 11 38 152 -70 97 99 200010 8 7 11 11 11 38 152 -70 96 200008 8 8 8 11 11 11 38 152 -70 97 200010 8 9 43 10 70 152 -70 98 200008 8 8 8 11 11 11 38 152 -70 99 200010 8 9 15 6 38 152 -70 99 200010 8 9 7 24 18 58 159 -63 106 200007 9 7 8 8 32 159 -63 107 200007 9 7 24 18 58 159 -63 108 200007 9 7 24 18 58 159 -63 109 200007 9 7 24 18 58 159 -63 100 200007 9 7 24 18 58 159 -63 100 200007 9 7 7 7 7 7 7 7 7									
75 20000688 7 7 17 8 39 146 -76 76 20000688 7 7 15 7 36 146 -76 77 20001039 7 7 11 9 34 146 -76 78 20000906 7 10 10 12 39 146 -76 80 20000729 7 11 14 10 42 146 -76 81 20000354 8 5 17 8 38 152 -70 82 2000161 8 6 33 18 65 152 -70 83 2000161 8 7 12 7 34 152 -70 84 20002041 8 7 88 60 163 152 -70 85 2000310 8 7 88 60 163 152 -70 <td></td> <td></td> <td>-</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>			-						
76 20000688 7 7 15 7 36 148 -76 77 20001039 7 7 7 11 9 34 146 -76 78 20000980 7 9 16 15 47 146 -76 79 20000306 7 10 10 12 39 146 -76 80 20000729 7 11 14 10 42 146 -76 81 20000354 8 6 33 18 65 152 -70 82 2000130 8 6 33 18 65 152 -70 84 2000216 8 7 12 7 34 162 -70 84 2000216 8 7 9 5 162 -70 84 2000221 8 7 7 88 60 163 1162			-						
77 20001039 7, 7 7 11 9 34 146 -76 78 20000390 7 9 16 15 47 146 -76 78 20000390 7 10 10 12 39 146 -76 39 34 34 34 34 34 34 38 38									
78 2000980 7 9 16 15 47 146 -76 79 20000306 7 10 10 12 39 146 -76 80 20000729 7 11 14 10 42 146 -76 81 20000354 8 5 5 17 8 38 152 -70 82 2000130 8 6 33 18 65 152 -70 84 2000241 8 7 12 7 34 152 -70 84 2000241 8 7 9 5 29 152 -70 86 2000310 8 7 9 5 29 152 -70 86 2000310 8 7 9 5 29 152 -70 86 2000316 8 7 21 15 5 15 152									
79 20000306 7 10 10 12 39 146 -76 80 20000729 7 11 14 10 42 146 -76 81 20000354 8 5 17 8 38 152 -70 82 2000130 8 6 33 18 665 152 -70 83 2000116 8 7 12 7 34 152 -70 83 2000116 8 7 12 7 34 152 -70 84 2000214 8 7 9 5 29 152 -70 85 2000310 8 7 88 60 163 152 -70 86 2000310 8 7 88 60 163 152 -70 87 2000462 8 7 21 15 51 152 -70 88 2000071 8 7 21 15 51 152 -70 89 20000701 8 7 11 7 33 152 -70 89 20000701 8 7 21 12 42 152 -70 89 20000701 8 7 21 12 42 152 -70 89 20000701 8 7 21 12 42 152 -70 80 20000701 8 7 21 12 42 152 -70 80 20000701 8 7 21 12 42 152 -70 80 20000701 8 7 15 12 42 152 -70 80 20000701 8 7 21 12 48 152 -70 81 20001051 8 7 111 92 248 152 -70 82 20001104 8 7 141 92 248 152 -70 83 20000088 8 8 8 11 11 38 152 -70 84 20001071 8 8 7 15 6 38 152 -70 85 20001167 8 8 9 43 101 152 -70 86 2000088 8 9 43 101 152 -70 87 20001102 8 9 43 100 70 152 -70 88 20000068 8 10 27 13 58 152 -70 89 20000161 8 10 27 13 58 152 -70 80 2000068 8 10 21 13 52 152 -70 80 2000068 8 10 21 13 52 152 -70 80 2000068 8 10 21 13 52 152 -70 80 2000069 9 4 29 38 80 152 -70 80 2000069 9 4 29 38 80 159 -63 80 2000069 9 7 24 18 58 159 -63 80 20000678 9 7 24 18 58 159 -63 80 20000678 9 7 24 18 58 159 -63 80 20000678 9 7 24 18 58 159 -63 80 20000678 9 7 27 55 58 159 -63 80 20000678 9 7 27 55 58 159 -63 80 20000678 9 7 27 55 58 159 -63			-	9					
80 20000729 7			7	10			39		
Section Sect			7	11					
83 20000116 8	81	20000354	8	5	17	8	38	152	-70
84 20000241 8 7 9 5 29 152 .70 85 2000376 8 7 88 60 163 152 .70 86 2000376 8 7 60 33 108 152 .70 87 2000462 8 7 21 15 51 152 .70 88 2000470 8 7 11 7 33 152 .70 89 2000701 8 7 15 12 42 152 .70 89 2000707 8 7 15 12 42 152 .70 90 2000707 8 7 10 30 55 152 .70 91 20010101 8 7 10 30 55 152 .70 93 20000088 8 8 11 11 13 38 152 .			8	6	33				
85 20000376 8 7 88 60 163 152 -70 8 20000376 8 7 60 33 108 152 -70 87 2000462 8 7 21 15 51 152 -70 88 2000701 8 7 11 7 33 152 -70 90 2000797 8 7 11 7 33 152 -70 90 2000797 8 7 21 12 48 152 -70 90 2000797 8 7 21 12 48 152 -70 90 2000797 8 7 21 12 48 152 -70 90 2000797 8 7 141 92 248 152 -70 92 2001104 8 7 141 92 248 152 -70									
86 2000376 8 7 60 33 108 152 -70 87 2000462 8 7 21 15 51 152 -70 88 20000701 8 7 11 7 33 152 -70 89 20000701 8 7 15 12 42 152 -70 90 20000797 8 7 21 12 48 152 -70 91 20001051 8 7 10 30 55 152 -70 91 2001104 8 7 10 30 55 152 -70 92 2001104 8 7 11 92 244 152 -70 93 2000088 8 8 11 11 11 38 152 -70 94 2001071 8 8 8 30 19 65									
87 20000462 8 7 21 15 51 152 -70 88 20000701 8 7 111 7 33 152 -70 89 20000701 8 7 15 12 42 152 -70 90 20000797 8 7 21 12 48 152 -70 91 20001051 8 7 10 30 55 152 -70 92 2001104 8 7 141 92 248 152 -70 93 2000088 8 8 111 11 38 152 -70 94 2001171 8 8 8 101 152 -70 95 2001167 8 8 8 30 19 65 152 -70 96 2000167 8 8 9 15 6 38 152 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
88 20000470 8 7 11 7 33 152 -70 89 20000701 8 7 15 12 42 152 -70 90 2000797 8 7 21 12 48 152 -70 91 20001051 8 7 10 30 55 152 -70 91 20001051 8 7 141 92 248 152 -70 92 2001104 8 7 141 92 248 152 -70 93 2000088 8 8 11 11 38 152 -70 95 2001167 8 8 8 10 19 65 152 -70 96 2000988 8 9 15 6 38 152 -70 97 2001102 8 9 43 10 70 152 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
89 20000701 8 7 15 12 42 152 -70 90 20000797 8 7 21 12 48 152 -70 91 20001051 8 7 10 30 55 152 -70 92 2001104 8 7 141 92 248 152 -70 93 20000088 8 8 8 11 11 13 38 152 -70 94 20001071 8 8 8 11 11 11 38 152 -70 95 2001167 8 8 8 47 38 101 152 -70 96 2000988 8 9 15 6 38 152 -70 97 2001102 8 9 43 10 70 152 -70 98 20000161 8 10 <t< td=""><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>									
90 20000797 8 7 21 12 48 152 -70 91 20001051 8 7 10 30 55 152 -70 92 20001104 8 7 141 92 248 152 -70 93 2000088 8 8 8 11 11 11 38 152 -70 94 2000171 8 8 8 47 38 101 152 -70 95 2000167 8 8 8 30 19 65 152 -70 95 2000167 8 8 8 9 15 6 38 152 -70 96 2000088 8 9 15 6 38 152 -70 97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 98 2000068 8 10 27 13 58 152 -70 99 20001061 8 10 21 13 52 152 -70 100 20000803 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70 101 20000803 8 13 23 15 59 152 -70 103 2000068 9 4 29 38 80 159 -63 103 2000068 9 6 44 28 87 159 -63 106 2000027 9 7 20 11 47 159 -63 106 2000027 9 7 20 11 47 159 -63 107 2000027 9 7 24 18 58 159 -63 109 2000068 9 7 24 18 58 159 -63 109 2000068 9 7 27 15 58 159 -63 159 -63 109 2000068 9 7 27 15 58 159 -63 159 -63 109 2000068 9 7 27 15 58 159 -63 159 -63 109 2000068 9 7 27 15 58 159 -63 159 -63 109 20000678 9 7 27 15 58 159 -63 159 -63 109 20000678 9 7 27 15 58 159 -63 159 -63 109 20000678 9 7 27 15 58 159 -63 159 -63 109 20000678 9 7 27 15 58 159 -63 159 -63 159 -63 109 20000678 9 7 27 15 58 159 -63 159									
91 20001051 8 7 10 30 55 152 -70 92 20001104 8 7 141 92 248 152 -70 93 2000088 8 8 11 11 38 152 -70 94 20001071 8 8 47 38 101 152 -70 95 20001167 8 8 8 47 38 101 152 -70 96 2000988 8 9 15 6 38 152 -70 97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 20001061 8 10 27 13 58 152 -70 90 20000460 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63 104 20001123 9 5 12 6 32 159 -63 105 2000027 9 7 24 18 58 159 -63 107 2000027 9 7 24 18 58 159 -63 109 20000678 9 7 24 18 58 159 -63 109 20000678 9 7 24 18 58 159 -63 109 20000678 9 7 24 18 58 159 -63 109 20000678 9 7 27 15 58 159 -63									
92 2001104 8 7 141 92 248 152 -70 93 20000088 8 8 8 11 11 38 152 -70 94 20001071 8 8 8 47 38 101 152 -70 95 2001167 8 8 8 30 19 65 152 -70 96 2000988 8 9 15 6 38 152 -70 97 2001102 8 9 43 10 70 152 -70 98 2000088 8 9 43 10 70 152 -70 99 2001101 8 10 27 13 58 152 -70 99 20001061 8 11 50 24 93 152 -70 100 20000460 8 11 50 24 <									
93 2000088 8 8 11 11 38 152 -70 94 20001071 8 8 47 38 101 152 -70 95 20001167 8 8 30 19 65 152 -70 96 2000988 8 9 15 6 38 152 -70 97 2001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 2001061 8 10 21 13 52 152 -70 99 2001061 8 11 50 24 93 152 -70 100 2000460 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70									
94 20001071 8 8 47 38 101 152 -70 95 20001167 8 8 30 19 65 152 -70 96 20000988 8 9 15 6 38 152 -70 97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 20001061 8 10 27 13 58 152 -70 99 2001061 8 10 21 13 52 152 -70 100 2000460 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63									
95 20001167 8 8 30 19 65 152 -70 96 20000988 8 9 15 6 38 152 -70 97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 2001061 8 10 21 13 52 152 -70 100 20000460 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70 101 20000803 8 13 23 15 59 152 -70 101 20000803 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
96 20000988 8 9 15 6 38 152 -70 97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 2001061 8 10 21 13 52 152 -70 100 2000460 8 11 50 24 93 152 -70 101 2000803 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63 103 2000078 9 4 29 38 80 159 -63 104 20001123 9 5 12 6 32 159 -63 105 2000693 9 6 44 28 8 87 159									
97 20001102 8 9 43 10 70 152 -70 98 2000068 8 10 27 13 58 152 -70 99 20001061 8 10 27 13 58 152 -70 100 2000460 8 110 21 13 52 152 -70 101 2000803 8 11 50 24 93 152 -70 101 2000805 9 2 152 -70 102 2000555 9 2 2 47 20 78 159 -63 103 2000078 9 4 29 38 80 159 -63 104 2000123 9 5 12 6 32 159 -63 105 2000893 9 6 44 28 87 159 -63 106 2000213 9 7 20 11 47 159 -63 107 2000227 9 7 8 8 8 8 32 159 -63 108 2000078 9 7 24 18 58 159 -63 109 2000078 9 7 27 15 58 159 -63									
98 20000068 8 10 27 13 58 152 -70 99 20001061 8 10 21 13 52 152 -70 100 20000460 8 11 50 24 93 152 -70 101 20000803 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63 103 20000078 9 4 29 38 80 159 -63 104 2001123 9 5 12 6 32 159 -63 105 20000693 9 6 44 28 87 159 -63 106 20000213 9 7 20 11 47 159 -63 107 20000227 9 7 8 8 32 159 -63 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
99 20001061 8 10 21 13 52 152 -70 100 20000460 8 11 50 24 93 152 -70 101 2000083 8 13 23 15 59 152 -70 102 20000555 9 2 47 20 78 159 -63 103 2000078 9 4 29 38 80 159 -63 104 20001123 9 5 12 6 32 159 -63 105 20000693 9 6 44 28 87 159 -63 106 20000213 9 7 20 11 47 159 -63 107 20000277 9 7 8 8 32 159 -63 108 2000078 9 7 24 18 58 159 -63 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
100 2000460 8									
102 20000555 9 2 47 20 78 159 -63	100					24	93	152	-70
103 20000078 9 4 29 38 80 159 -63 104 20001123 9 5 12 6 32 159 -63 105 2000693 9 6 44 28 87 159 -63 106 2000213 9 7 20 11 47 159 -63 107 2000027 9 7 8 8 32 159 -63 108 2000378 9 7 24 18 58 159 -63 109 2000678 9 7 27 15 58 159 -63									
104 20001123 9 5 12 6 32 159 -63 105 20000693 9 6 44 28 87 159 -63 106 20000213 9 7 20 11 47 159 -63 107 20000227 9 7 8 8 32 159 -63 108 20000378 9 7 24 18 58 159 -63 109 2000678 9 7 27 15 58 159 -63									
105 20000693 9 6 44 28 87 159 -63 106 20000213 9 7 20 11 47 159 -63 107 20000227 9 7 8 8 32 159 -63 108 20000378 9 7 24 18 58 159 -63 109 2000678 9 7 27 15 58 159 -63									
106 20000213 9 7 20 11 47 159 -63 107 20000227 9 7 8 8 32 159 -63 108 20000378 9 7 24 18 58 159 -63 109 20000678 9 7 27 15 58 159 -63									
107 20000227 9 7 8 8 32 159 -63 108 20000378 9 7 24 18 58 159 -63 109 20000678 9 7 27 15 58 159 -63									
108 20000378 9 7 24 18 58 159 -63 109 20000678 9 7 27 15 58 159 -63			-						
109 20000678 9 7 27 15 58 159 -63			Ţ.						
110 2000/6/ U / 11 90 150 69									
110 2000/0/ 5 / 11 11 30 139 -05	110	20000767	9	/	11	11	38	159	-63

		SORTE	D BY ASCENDING ORDI	ER 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS		\$222
		Units	Units	Units	Units			V
111	20001027	9	7	27	18	61	159	-63
112	20001063	9	7	38	21	75	159	-63
113	20001087	9	7	14	10	40	159	-63
114 115	20001100 20001180	9	7	12 8	19 11	47 35	159 159	-63 -63
116	20001180	9	8	28	23	68	159	-63
117	20000049	9	8	27	13	57	159	-63
118	20000217	9	8	28	29	74	159	-63
119	20000697	9	8	25	12	54	159	-63
120	20001187	9	8	37	18	72	159	-63
121	20000152	9	9	31	12	61	159	-63
122	20000398	9	9	11	8	37	159	-63
123 124	20000559 20000954	9 9	9	40 49	24 28	82 95	159 159	-63 -63
125	20001075	9	9	13	28 11	42	159	-63
126	20001073	9	10	17	15	51	159	-63
127	20001283	9	10	20	9	48	159	-63
128	20000128	9	11	21	20	61	159	-63
129	20000197	9	11	28	22	70	159	-63
130	20000737	10	5	11	6	32	165	-57
131	20000745	10	6	23	14	53	165	-57
132	20001004	10	7	27	12	56	165	-57
133 134	20000256 20000410	10 10	8	20 23	9 25	47 66	165 165	-57 -57
135	20000410	10	9	15	12	46	165	-57
136	20000243	10	9	20	13	52	165	-57
137	20000823	10	9	32	21	72	165	-57
138	20000858	10	9	24	18	61	165	-57
139	20001035	10	9	9	10	38	165	-57
140	20001065	10	9	16	15	50	165	-57
141	20001159	10	9	10	8	37	165	-57
142 143	20000136	10	10 10	22 26	26 11	68 57	165 165	-57 -57
143	20000201 20000872	10	10	33	14	67	165	-57
145	20000872	10	10	17	38	75	165	-57
146	20000998	10	10	10	20	50	165	-57
147	20001059	10	10	35	20	75	165	-57
148	20002022	10	10	30	1	51	165	-57
149	20000557	10	11	18	12	51	165	-57
150	20000845	10	11	25	16	62	165	-57
151	20001012	10	11	28	14	63	165	-57
152 153	20001281 20001351	10 10	12 13	12	8 13	42 49	165 165	-57 -57
153	20001351	10	13	13 43	33	100	165	-57 -57
155	20000795	10	18	11	8	47	165	-57
156	20000422	11	4	9	6	30	172	-50
157	20001242	11	6	35	31	83	172	-50
158	20001057	11	7	36	12	66	172	-50
159	20000021	11	8	8	8	35	172	-50
160	20000158	11	8	13	11	43	172	-50
161	20000484	11	8	26	11	56	172	-50
162 163	20000505	11	8 9	27 39	18 44	64 103	172 172	-50 -50
163	20000856 20001025	11	9	10	6	36	172	-50 -50
165	20001025	11	9	5	22	47	172	-50
166	20001319	11	10	61	19	101	172	-50
167	20000339	11	10	43	32	96	172	-50
168	20000725	11	10	58	28	107	172	-50

		SORTE	SORTED BY ASCENDING ORDER 1st QTR			TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS	ILAMETTEL	\$222
		Units	Units	Units	Units	IN ONLIS		\$222
		Ointo	Omio	Ointo	Onito			
169	20000854	11	11	30	15	67	172	-50
170	20001121	11	11	35	23	80	172	-50
171	20000156	11	12	19	13	55	172	-50
172	20001253	11	12	63	139	225	172	-50
173	20000386	11	13	15	15	54	172	-50
174	20001199	11	13	42	25	91	172	-50
175	20001028	11	14	14	12	51	172	-50
176	20000168	11	19	23	25	78	172	-50
177	20001095	11	64	51	37	163	172	-50
178	20000478	12	6	4	5	27	179	-43
179	20001000	12	8	15	26	61	179	-43
180	20001016	12	8	9	16	45	179	-43
181	20000076	12	9	93	76	190	179	-43
182	20000526	12	9	59	14	94	179	-43
183	20000960	12	9	18	10 27	49	179	-43
184	20001018	12	9	44		92	179	-43
185 186	20000059 20000092	12 12	10 10	16 17	16 20	54 59	179 179	-43 -43
186	2000092	12	10	25	12	59	179	-43 -43
188	20000311	12	10	16	16	54	179	-43
189	20001030	12	11	12	14	49	179	-43
190	20000122	12	11	35	21	79	179	-43
191	20000324	12	11	65	28	116	179	-43
192	20000434	12	11	21	15	59	179	-43
193	20000593	12	11	11	12	46	179	-43
194	20000603	12	11	14	13	50	179	-43
195	20000927	12	11	81	40	144	179	-43
196	20000986	12	11	18	12	53	179	-43
197	20000994	12	11	16	9	48	179	-43
198	20000252	12	12	17	13	54	179	-43
199	20000254	12	12	12	11	47	179	-43
200	20000372	12	12	22	22	68	179	-43
201	20000380	12	12	65	46	135	179	-43
202	20000741	12	12	21	14	59	179	-43
203	20000931	12	12	17	17	58	179	-43
204	20000534	12	13	44	16	85	179	-43
205	20000446	12	15	55	12	94	179	-43
206	20000630	12	15	17	15	59	179	-43
207	20001043	12	16	62	24	114	179	-43
208	20001047	12	18	54	49	133	179	-43
209	20000142	13	7	30	33	83	185	-37
210	20000680	13	9	18	13	53	185	-37
211	20000933	13	9	7 29	7 17	36	185 185	-37
212 213	20000996 20001255	13 13	9	95	30	68 147	185	-37 -37
213	20001255	13	10	10	10	43	185	-37
215	20000553	13	11	12	10	46	185	-37
216	20000553	13	11	15	12	51	185	-37
217	20000799	13	11	46	18	88	185	-37
218	2000033	13	12	22	16	63	185	-37
219	20000100	13	12	25	16	66	185	-37
220	20000193	13	12	20	14	59	185	-37
221	20000300	13	13	28	16	70	185	-37
222	20000402	13	13	49	31	106	185	-37
223	20000922	13	13	23	4	53	185	-37
224	20001020	13	13	14	14	54	185	-37
225	20000144	13	14	69	41	137	185	-37
226	20000587	13	14	18	12	57	185	-37
						1 1		T

		SORTED BY ASCENDING ORDER 1st QTR			TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM	
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS	ILARCITEL	\$222
		Units	Units	Units	Units	IN ONITO		ΨZZZ
		- Cinto	- Cilico	00	•			
227	20000530	13	16	34	13	76	185	-37
228	20000868	13	16	14	17	60	185	-37
229	20001308	13	16	9	4	42	185	-37
230	20000712	13	19	14	13	59	185	-37
231	20000626	14	8	10	42	74	192	-30
232	20000815	14	8	19	11	52	192	-30
233	20000929	14	9	15	10	48	192	-30
234	20000316	14	10	21	14	59	192	-30
235	20000438	14	10	30	15	69	192	-30
236	20001165	14	10	126	148	298	192	-30
237	20000466	14	11	55	60	140	192	-30
238	20000574	14	11	16	13	54	192	-30
239	20001041	14	11	30	15	70	192	-30
240	20001149	14	11	24	17	66	192	-30
241	20000260	14	12	18	18	62	192	-30
242	20000308	14	12	25	26	77	192	-30
243	20000616	14	12	35	15	76	192	-30
244	20000813	14	12	37	23	86	192	-30
245	20000889	14	12	30	21	77	192	-30
246	20001132	14	12	62	40	128	192	-30
247	20001145	14	12	57	16	99	192	-30
248	20001169	14	12	72	44	142	192	-30
249	20000036	14	13	21	14	62	192	-30
250 251	20000061 20000096	14 14	13 13	20 26	13 25	60 78	192 192	-30 -30
	20000118	14	13	41	25 27	95	192	-30
252 253	20000118	14	13	76	36	139	192	-30
253	20000124	14	13	28	18	73	192	-30
255	20000178	14	13	37	25	89	192	-30
256	20000611	14	13	17	16	60	192	-30
257	20000655	14	13	18	11	56	192	-30
258	20000827	14	13	20	15	62	192	-30
259	20001006	14	13	12	12	51	192	-30
260	20001113	14	13	47	26	100	192	-30
261	20001355	14	13	12	21	60	192	-30
262	20000215	14	14	60	28	116	192	-30
263	20000294	14	14	59	56	143	192	-30
264	20000326	14	14	25	17	70	192	-30
265	20000420	14	14	27	17	72	192	-30
266	20000805	14	14	97	31	156	192	-30
267	20000937	14	14	59	24	111	192	-30
268	20000976	14	14	48	19	95	192	-30
269	20001049	14	14	32	27	87	192	-30
270	20000341	14	15	33	18	80	192	-30
271	20000524	14	15	54	108	191	192	-30
272	20000925	14	19	38	29	100	192	-30
273	20001079	15	9	102	10	136	198	-24
274	20000540	15	10	14	11	50	198	-24
275	20000756	15	10	52	32	109	198	-24
276	20001229	15	10	43	28	96	198	-24
277	20000154	15	11	26	14	66	198	-24
278	20001033	15	11	50	34	110	198	-24
279	20000298	15	12	33	22	82	198	-24
280	20000509	15	12	32	12	71	198	-24
281	20000542	15	12	29	17	73	198	-24
282 283	20001306	15	12	20	13	60	198	-24
	20000476	15	13	33	28	89	198	-24
284	20000636	15	13	14	23	65	198	-24

		SORTE	D BY ASCENDING ORD	ER 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS		\$222
		Units	Units	Units	Units			V
285	20001205	15	13	14	10	52	198	-24
286	20001203		13	31	20	79	198	-24
287	20001233		14	50	25	104	198	-24
288	20001067		14	11	13	53	198	-24
289	20001007		15	73	51	154	198	-24
290	20000333		15	36	17	83	198	-24
291	20000682		15	61	33	124	198	-24
292	20000962		15	15	15	60	198	-24
293	20000967	15	15	30	22	82	198	-24 MEDIAN
294	20001081		15	28	20	78	198	-24
295	20000106		16	68	33	132	198	-24
296	20000684		16	13	14	58	198	-24
297	20000150		17	29	39	100	198	-24
298	20000150	15	21	32	21	89	198	-24
299	20000644		22	31	43	111	198	-24
300	20001267		28	28	12	83	198	-24
301	20000053		11	27	24	78	205	-17
302	20001085		11	41	19	87	205	-17
303	20001003		12	26	19	73	205	-17
304	20000406		12	37	22	87	205	-17
305	20000727		12	16	20	64	205	-17
306	20001133		12	41	23	92	205	-17
307	20000374		13	21	16	66	205	-17
308	20000290		14	26	15	71	205	-17
309	20000657	16	14	22	40	92	205	-17
310	20000831	16	14	61	38	129	205	-17
311	20000947		14	16	12	58	205	-17
312	20001243		14	46	28	104	205	-17
313	20000029	16	15	34	34	99	205	-17
314	20000232	16	15	30	18	79	205	-17
315	20000358	16	15	25	15	71	205	-17
316	20000549		15	32	21	84	205	-17
317	20000754		15	18	19	68	205	-17
318	20000834	16	15	31	19	81	205	-17
319	20000904	16	15	62	38	131	205	-17
320	20001023	16	15	29	21	81	205	-17
321	20001237		15	35	22	88	205	-17
322	20000104		16	49	13	94	205	-17
323	20000424	16	16	35	15	82	205	-17
324	20000974		16	45	17	94	205	-17
325	20001055		16	42	35	109	205	-17
326	20000515		17	14	10	57	205	-17
327	20001175		17	17	23	73	205	-17
328	20000917		8	76	29	130	211	-11
329	20000801	17	11	25	24	77	211	-11
330	20000416		12	20	24	73	211	-11
331	20001037		12	45	30	104	211	-11
332	20000426		13	45	35	110	211	-11
333	20000502		13	141	38	209	211	-11
334	20000517		13	24	20	74	211	-11
335	20000703		13	40	36	106	211	-11
336	20000009		14	30	24	85	211	-11
337	20000521	17	14	18	16	65	211	-11
338	20000578		14	20	15	66	211	-11
339	20001002		14	56	26	113	211	-11
340	20000296		15	34	20	86	211	-11
341	20000821	17	15	26	19	77	211	-11
342	20000838	17	15	23	22	77	211	-11

151 OFF 200 OFF 300 OFF 310			SORTED	BY ASCENDING ORD	ER 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
Nov. Jan Feb. Agr May - July Aug - Oct MUSTS Stock MUSTS Stock MUSTS Stock MUSTS Stock MUSTS MUSTS			1ST OTR	2ND OTR	3RD OTR	4TH OTR			
								ILANETTEL	
Section Sect							III OIII I		ΨΖΖΖ
344 20000026			511110	00		C			
344 20000000	343	20001231	17	15	33	28	93	211	-11
346									
347 20000565 77 16 32 25 60 211 111 114 344 20000161 77 77 78 77 79 79 79 79									
346 20000516 17	346	20000561	17	16	20	20	73	211	-11
148 2000 215 17				16					
17 17 65 70 198 211 -1				16					-11
SSI				16	43		99		-11
SSC 200005944	350			17		70	169	211	-11
353 2000054 17									
17 20 49 32 118 211 -11 -11 -13 -15 -1									
17									
17									
357 2000070									
See 20000771 18									
18									
18									
18									
18									
18									
18									
18									
18									
18									
18									
18									
370 20000735 18									
18									
18									
18									
18									
375 2000162 18 25 28 23 94 218 -4 28 376 20001525 19 11 31 29 90 224 2 2 377 2001261 19 13 56 38 126 224 2 2 378 2000412 19 14 37 15 86 224 2 2 378 2000668 19 14 30 32 95 224 2 2 380 2001257 19 14 69 26 128 224 2 2 380 2001257 19 14 69 26 128 224 2 2 382 2000668 19 15 33 17 84 224 2 2 382 2000658 19 15 21 20 75 224 2 2 382 2000659 19 15 20 17 71 224 2 2 384 2000051 19 16 25 20 17 71 224 2 2 384 2000659 19 16 25 20 80 224 2 2 384 2000658 19 16 25 20 80 224 2 2 385 2000668 19 16 25 20 80 224 2 2 385 2000668 19 16 25 20 80 224 2 2 385 2000668 19 16 6 23 17 75 224 2 2 385 2000668 19 16 6 25 20 80 224 2 2 387 2000669 19 16 6 30 23 88 224 2 2 389 2000171 19 16 6 63 31 129 224 2 2 389 2000171 19 16 6 63 31 129 224 2 2 389 2000171 19 16 6 63 31 129 224 2 2 389 2000171 19 16 6 63 31 129 224 2 2 389 2000177 19 17 21 27 84 224 2 2 391 2000662 19 17 17 17 17 17 17 17									
376 20000362 19									
19									
19									
379 2000668 19									
19									
19									
19									
19									
384 20000031 19 16 25 20 80 224 2 385 20000176 19 16 23 17 75 224 2 386 20000583 19 16 25 20 80 224 2 387 2000690 19 16 30 23 88 224 2 388 200096 19 16 63 31 129 224 2 389 2001171 19 16 63 31 129 224 2 389 2001171 19 16 104 60 199 224 2 390 2000360 19 17 21 27 84 224 2 391 2000468 19 17 49 33 118 224 2 393 2000747 19 17 17 27 30 93 224 </td <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
385 20000176 19 16 23 17 75 224 2 386 20000583 19 16 25 20 80 224 2 387 2000690 19 16 30 23 88 224 2 388 2000996 19 16 63 31 129 224 2 389 2000171 19 16 104 60 199 224 2 390 2000360 19 17 21 27 84 224 2 391 2000468 19 17 49 33 118 224 2 392 2000662 19 17 17 17 70 224 2 393 2000747 19 17 17 23 76 224 2 394 2000840 19 17 27 30 93 224 2 <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td> <td></td>									
19	385	20000176		16					
388 20000906 19 16 63 31 129 224 2 389 2001171 19 16 104 60 199 224 2 390 2000060 19 17 21 27 84 224 2 391 20000468 19 17 49 33 118 224 2 392 2000662 19 17 17 17 70 224 2 393 20000747 19 17 17 23 76 224 2 394 20000840 19 17 27 30 93 224 2 395 2001221 19 17 84 43 163 224 2 396 2000288 19 18 24 25 86 224 2 397 2000638 19 18 21 26 84 224 2<									
389 20001171 19 16 104 60 199 224 2 390 20000360 19 17 21 27 84 224 2 391 20000488 19 17 49 33 118 224 2 392 2000662 19 17 17 17 70 224 2 393 2000747 19 17 17 23 76 224 2 394 20000840 19 17 27 30 93 224 2 395 20001221 19 17 84 43 163 224 2 396 2000288 19 18 24 25 86 224 2 397 2000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224									
390 20000360 19 17 21 27 84 224 2 391 20000468 19 17 49 33 118 224 2 392 20000662 19 17 17 17 70 224 2 393 2000747 19 17 17 23 76 224 2 394 20000840 19 17 27 30 93 224 2 395 2001221 19 17 84 43 163 224 2 396 2000288 19 18 24 25 86 224 2 397 2000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224 2 399 2000186 19 19 38 26 102 224 2<									
391 20000468 19 17 49 33 118 224 2 392 20000662 19 17 17 17 70 224 2 393 2000747 19 17 17 23 76 224 2 394 2000840 19 17 27 30 93 224 2 395 2001221 19 17 84 43 163 224 2 396 2000288 19 18 24 25 86 224 2 397 2000688 19 18 21 26 84 224 2 398 2000891 19 18 60 39 136 224 2 399 2000186 19 19 38 26 102 224 2									
392 20000662 19 17 17 17 70 224 2 393 20000747 19 17 17 23 76 224 2 394 20000840 19 17 27 30 93 224 2 395 20001221 19 17 84 43 163 224 2 396 2000288 19 18 24 25 86 224 2 397 20000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224 2 399 20000186 19 19 38 26 102 224 2									
393 20000747 19 17 17 23 76 224 2 394 20000840 19 17 27 30 93 224 2 395 20001221 19 17 84 43 163 224 2 396 20000288 19 18 24 25 86 224 2 397 20000638 19 18 21 26 84 224 2 398 2000081 19 18 60 39 136 224 2 399 20000186 19 19 38 26 102 224 2									
394 20000840 19 17 27 30 93 224 2 395 2001221 19 17 84 43 163 224 2 396 2000028 19 18 24 25 86 224 2 397 2000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224 2 399 2000186 19 19 38 26 102 224 2									
395 20001221 19 17 84 43 163 224 2 396 20000288 19 18 24 25 86 224 2 397 2000638 19 18 21 26 84 224 2 398 2000891 19 18 60 39 136 224 2 399 2000166 19 19 38 26 102 224 2									
396 20000288 19 18 24 25 86 224 2 397 20000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224 2 399 20000186 19 19 38 26 102 224 2									
397 20000638 19 18 21 26 84 224 2 398 20000891 19 18 60 39 136 224 2 399 20000186 19 19 38 26 102 224 2									
398 20000891 19 18 60 39 136 224 2 399 20000186 19 19 38 26 102 224 2									
399 20000186 19 19 38 26 102 224 2									
400 20000458 19 19 25 23 86 224 2									
	400	20000458	19	19	25	23	86	224	2

		SORTE	D BY ASCENDING ORD	ER 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
		1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS	ILANETTEE	\$222
		Units	Units	Units	Units	IN UNITS		\$222
		Onito	Onito	Onito	Ointo			
401	20001271	19	19	22	5	65	224	2
402	20000474		20	22	23	84	224	2
403	20000498		21	16	9	65	224	2
404	20000847	19	23	105	51	198	224	2
405	20000778	20	0	11	4	35	231	9
406	20000182	20	14	24	10	68	231	9
407	20000266	20	14	41	22	97	231	9
408	20000786	20	15	26	22	83	231	9
409	20000452	20	16	32	17	85	231	9
410	20000614	20	16	40	32	108	231	9
411	20000102	20	17	39	24	100	231	9
412	20000138	20	17	24	21	82	231	9
413	20000688		17	22	22	81	231	9
414	20000776		17	32	23	92	231	9
415	20000492		18	73	57	168	231	9
416	20001143		18	35	26	99	231	9
417	20000065		19	34	21	94	231	9
418	20000696		19	84	43	166	231	9
419	20000887	20	19	47	21	107	231	9
420	20000174		20	19	17	76	231	9
421	20000464		20	47	24	111	231	9
422	20000314		21	93	40	174	231	9
423	20001010		21	38	20	99	231	9
424	20000432		23	27	20	90	231	9
425	20000634		12	24	14	71	238	16
426	20000454		13	18	29	81	238	16
427	20000538		14	35	54	124	238	16
428	20000448		16	34	21	92	238	16
429	20000472		17	74	40	152	238	16
430	20000790		17	15	16	69	238	16
431	20001239		17	77	45	160	238	16
432	20000011	21	18	30	21	90	238	16
433	20000335	21	18	28	29	96	238	16
434	20001259		18	25	24	88	238	16
435	20000132		19	62	57	159	238	16
436	20000192		19	64	70	174	238	16
437	20000262	21	19	23	20	83	238	16
438	20000368	21	19	23	33	96	238	16
439	20000072		20	64	26	131	238	16
440	20001274	21	20	21	25	87	238	16
441	20000935	21	28	60	34	143	238	16
442	20000392	21	32	69	55	177	238	16
443	20000063	22	16	24	81	143	244	22
444	20000364		18	136	43	219	244	22
445	20000366	22	18	48	30	118	244	22
446	20000919		18	76	31	147	244	22
447	20001219		18	46	30	116	244	22
448	20001265	22	19	45	29	115	244	22
449	20000414		20	40	31	113	244	22
450	20000660		20	31	58	131	244	22
451	20000272		22	135	75	254	244	22
452	20000362	22	22	26	45	115	244	22
453	20001091	22	23	51	44	140	244	22
151	20000051	22	38	53	24	137	244	22
454						1 1 117		20
455	20000090		18	42	34	117	251	29
455 456	20000090 20000322	23	18	45	25	111	251	29
455	20000090	23						

		SORTED	BY ASCENDING ORD	ER 1st QTR		TOTAL CONSUMPTION	PROJECTED SANITARY SEWER	DIFFERENCE FROM
	+	1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE
		Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS	TEARLTTEE	\$222
		Units	Units	Units	Units	III OIIII S		ΨZZZ
		511110	00	•	G			
458	20000038	23	20	26	22	91	251	29
459	20000318	23	20	34	5	82	251	29
460	20000672	23	20	27	27	97	251	29
461	20000760	23	20	23	19	85	251	29
462	20000852	23	20	37	32	112	251	29
463	20000984	23	20	39	26	108	251	29
464	20001053	23	21	41	41	126	251	29
465	20001077	23	21	30	19	93	251	29
466	20001263	23	21	62	44	150	251	29
467	20000722	23	22 22	45	27 17	117	251	29
468 469	20001137 20000100	23	24	26 26	25	88 98	251 251	29 29
470	20001118	23	24	59	23	129	251	29
470	20001118	23	28	87	23 86	224	251	29
471	20001083	23	29	28	19	99	251	29
473	20001127	24	14	39	25	102	257	35
474	20000570	24	16	23	32	95	257	35
475	20000507	24	21	36	25	106	257	35
476	20000307	24	21	28	18	91	257	35
477	20000885	24	23	19	17	83	257	35
478	20000320	24	24	21	14	83	257	35
479	20000225	24	27	42	28	121	257	35
480	20000126	25	18	25	29	97	264	42
481	20000370	25	18	22	23	88	264	42
482	20001031	25	19	64	25	133	264	42
483	20001106	25	19	21	22	87	264	42
484	20000442	25	20	43	43	131	264	42
485	20000120	25	21	54	31	131	264	42
486	20000632	25	21	28	25	99	264	42
487	20000098	25	22	22	21	90	264	42
488	20000140	25	22	24	22	93	264	42
489	20000195	25	22	42	27	116	264	42
490	20000764	25	22	26	29	102	264	42
491	20000247	25	23	45	33	126	264	42
492	20000280	25	23 24	24	22	94 119	264 264	42
493 494	20000270 20000956	25 25	24	35 44	35 28	121	264	42 42
495	2000938	25	35	28	45	133	264	42
495	20001294	26	17	56	26	125	270	48
497	20000456	26	19	50	40	135	270	48
498	20001045	26	20	45	34	125	270	48
499	20000945	26	23	54	34	137	270	48
500	20001073	26	23	27	26	102	270	48
501	20000219	26	24	45	34	129	270	48
502	20000282	26	24	36	37	123	270	48
503	20000274	26	26	31	23	106	270	48
504	20000348	26	26	42	29	123	270	48
505	20000739	26	26	24	20	96	270	48
506	20000494	26	28	23	30	107	270	48
507	20001189	27	18	12	26	83	277	55
508	20000166	27	20	77	58	182	277	55
509	20001147	27	21	18	21	87	277	55
510	20001251	27	21	62	28	138	277	55
511	20000207	27	23	127	106	283	277	55
512	20000842	27	23	16	17	83	277	55
513	20000024	27	24	71	43	165	277	55
514	20001131	27	24	39	23	113	277	55
515	20000276	27	25	38	30	120	277	55
						1 1	1	

516 517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000330 20000350 20001069 20000964 20000328 20000676 20000235 20000108 20001207 20000939 20001225 20000969 20001269 20001269 20001269 20000941 20000057 200000579 20000078 20000078 20000080 20001129	1ST QTR Nov - Jan Units 27 27 27 27 28 28 28 28 28 28 29 29 29 30 30 30 30 30	2ND QTR Feb - Apr Units 25 26 27 30 11 22 26 27 27 27 44 20 26 28 21 24 25 26	3RD QTR May - July Units 50 35 36 24 52 50 48 31 62 19 53 49 65 54 27	4TH QTR Aug - Oct Units 73 32 29 20 30 41 34 26 40 15 41 33 32 35	CONSUMPTION YEARLY IN UNITS 175 120 119 101 121 141 136 112 157 106 143 137 1554	277 277 277 277 277 277 277 277 283 283 283 283 283 283 283 283 283 290 290 290 290 296	55 55 55 61 61 61 61 61 61 61 68 68 68 68 74
517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000350 20001069 20000964 20000328 20000876 20000235 20000108 20001207 20000939 20001225 20001225 20000969 20001269 20000941 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097	Nov - Jan Units 27 27 27 27 27 28 28 28 28 28 28 29 29 29 29 30 30 30 30 30 30	Feb - Apr Units 25 26 27 30 11 22 26 27 27 44 20 26 28 21 24	May - July Units 50 35 36 24 52 50 48 31 62 19 53 49 65 54	Aug - Oct Units 73 32 29 20 30 41 34 26 40 15 41 33 32 32 35	175 120 119 101 121 141 136 112 157 106 143 137	277 277 277 277 277 277 283 283 283 283 283 283 290 290 290 290	\$222 55 55 55 55 61 61 61 61 61 61 61 68 68 68
517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000350 20001069 20000964 20000328 20000876 20000235 20000108 20001207 20000939 20001225 20001225 20000969 20001269 20000941 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097	Units 27 27 27 27 27 28 28 28 28 28 28 29 29 29 30 30 30 30 30 30	25 26 27 30 11 22 26 27 27 44 20 26 28 21 24	50 35 36 24 52 50 48 31 62 19 53 49 65	73 32 29 20 30 41 34 26 40 15 41 33 32 35	175 120 119 101 121 141 136 112 157 106 143 137	277 277 277 283 283 283 283 283 283 283 290 290 290 290	55 55 55 55 61 61 61 61 61 61 61 68 68 68
517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000350 20001069 20000964 20000328 20000876 20000235 20000108 20001207 20000939 20001225 20001225 20000969 20001269 20000941 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097	27 27 27 27 27 28 28 28 28 28 28 29 29 29 30 30 30 30	25 26 27 30 11 22 26 27 27 27 44 20 26 28 21 24	50 35 36 24 52 50 48 31 62 19 53 49 65 54	73 32 29 20 30 41 34 26 40 15 41 33 32	120 119 101 121 141 136 112 157 106 143 137 154	277 277 277 283 283 283 283 283 283 283 290 290 290 290	55 55 55 61 61 61 61 61 61 61 68 68 68 68
517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000350 20001069 20000964 20000328 20000876 20000235 20000108 20001207 20000939 20001225 20001225 20000969 20001269 20000941 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097 2000097	27 27 27 28 28 28 28 28 28 28 29 29 29 30 30 30 30	26 27 30 11 22 26 27 27 44 20 26 28 21 24	35 36 24 52 50 48 31 62 19 53 49 65	32 29 20 30 41 34 26 40 15 41 33 32 35	120 119 101 121 141 136 112 157 106 143 137 154	277 277 277 283 283 283 283 283 283 283 290 290 290 290	55 55 55 61 61 61 61 61 61 61 68 68 68 68
517 518 519 520 521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000350 20001069 20000964 20000328 20000876 20000235 20000108 20001207 20000939 20001225 20001225 20000969 20001269 20000941 20000957 20000978 20000978 20000978	27 27 27 28 28 28 28 28 28 28 29 29 29 30 30 30 30	26 27 30 11 22 26 27 27 44 20 26 28 21 24	35 36 24 52 50 48 31 62 19 53 49 65	32 29 20 30 41 34 26 40 15 41 33 32 35	120 119 101 121 141 136 112 157 106 143 137 154	277 277 277 283 283 283 283 283 283 283 290 290 290 290	55 55 55 61 61 61 61 61 61 61 68 68 68 68
519 520 521 522 523 523 524 525 526 526 527 528 529 530 531 531 532 533 534 535 536	20001069 20000964 20000328 20000676 20000235 20000108 20001207 20000908 20001225 20000969 20001269 20001269 20000941 20000057 20000164 20000579 20000978 20000978	27 27 28 28 28 28 28 28 28 29 29 29 29 30 30 30 30	30 11 22 26 27 27 44 20 26 28 21 24	36 24 52 50 48 31 62 19 53 49 65	29 20 30 41 34 26 40 15 41 33 32 35	101 121 141 136 112 157 106 143 137	277 283 283 283 283 283 283 283 290 290 290 290	55 55 61 61 61 61 61 61 61 68 68 68
520 521 522 523 523 524 525 526 526 527 528 529 530 531 532 533 534 535 536	20000328 20000676 20000235 20000108 20000908 20001207 20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000978 20000080	28 28 28 28 28 28 29 29 29 29 30 30 30 30 30	11 22 26 27 27 27 44 20 26 28 21 24	52 50 48 31 62 19 53 49 65 54	30 41 34 26 40 15 41 33 32 35	121 141 136 112 157 106 143 137	283 283 283 283 283 283 290 290 290 290 296	61 61 61 61 61 61 61 68 68 68 68
521 522 523 524 525 526 527 528 529 530 531 532 533 534 535 536	20000676 20000235 20000108 20000108 20001207 20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000978	28 28 28 28 28 29 29 29 30 30 30 30 30	22 26 27 27 44 20 26 28 21 24	50 48 31 62 19 53 49 65 54	41 34 26 40 15 41 33 32 35	141 136 112 157 106 143 137 154	283 283 283 283 283 290 290 290 290 296	61 61 61 61 61 68 68 68 68
522 523 524 525 526 526 527 528 529 530 531 532 533 534 535 536	20000235 20000108 20000908 20001207 20000939 20001225 20000969 20001269 2000097 2000057 20000164 20000579 20000978 2000098	28 28 28 28 29 29 29 30 30 30 30 30	26 27 27 44 20 26 28 21 24	48 31 62 19 53 49 65	34 26 40 15 41 33 32 35	136 112 157 106 143 137	283 283 283 283 290 290 290 290	61 61 61 61 68 68 68 74
523 524 525 526 527 528 529 530 531 532 533 534 534 535	20000108 20000908 20001207 20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000980	28 28 28 29 29 29 29 30 30 30 30 30	27 27 44 20 26 28 21 24	31 62 19 53 49 65	26 40 15 41 33 32 35	112 157 106 143 137 154	283 283 283 290 290 290 290 296	61 61 61 68 68 68 74
524 525 526 527 528 529 530 531 531 532 533 534 534 535	20000908 20001207 20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000978	28 28 29 29 29 30 30 30 30 30	27 44 20 26 28 21 24 25	62 19 53 49 65 54	40 15 41 33 32 35	157 106 143 137 154	283 283 290 290 290 290 296	61 61 68 68 68 68 74
525 526 527 528 529 530 531 532 533 534 534 535 536	20001207 20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000978	28 29 29 29 30 30 30 30 30	44 20 26 28 21 24 25	19 53 49 65 54	15 41 33 32 35	106 143 137 154	283 290 290 290 290 296	61 68 68 68 68 74
526 527 528 529 530 531 532 533 534 535 536	20000939 20001225 20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000080	29 29 29 30 30 30 30 30 30	20 26 28 21 24 25	53 49 65 54	41 33 32 35	143 137 154	290 290 290 290 296	68 68 68 74
527 528 529 530 531 531 532 533 534 534 535	20001225 20000969 20001269 20000941 2000057 20000164 20000579 20000978 20000978	29 29 30 30 30 30 30 30	26 28 21 24 25	49 65 54	33 32 35	137 154	290 290 296	68 68 74
528 529 530 531 532 533 534 535 536	20000969 20001269 20000941 20000057 20000164 20000579 20000978 20000978	29 30 30 30 30 30 30	28 21 24 25	65 54	32 35	154	290 296	68 74
529 530 531 532 533 534 534 535	20001269 20000941 20000057 20000164 20000579 20000978 20000080	30 30 30 30 30 30	21 24 25	54	35		296	74
530 531 532 533 534 534 535 536	20000941 20000057 20000164 20000579 20000978 20000080	30 30 30 30 30	24 25			140		
531 532 533 534 535 536	2000057 20000164 20000579 20000978 2000080	30 30 30	25	27				
532 533 534 535 536	20000164 20000579 20000978 20000080	30 30			17	98	296	74
533 534 535 535 536	20000579 20000978 20000080	30	26	47	42	144	296	74
534 535 536	20000978 20000080			45	24	125	296	74
535 536	20000080		27	29	35	121	296	74
536		30	28	55	31	144	296	74
	200011291	30	29	51	22	132	296	74
5371		30	32	81	52	195	296	74
	20001235	31	30	62	56	179	303	81
538	20000343	31	31	20	18	100	303	81
539	20000883	32	14	63	33	142	310	88
540	20001227	32	31	66	36	165	310	88
541	20000952	32	34	43	33	142	310	88
542 543	20000866	33	20 33	116 43	45 30	214 139	316 316	94 94
544	20000114 20001185	33	34	43	35	144	316	94
545	20000396	34	30	41	42	147	323	101
546	20000390	34	33	43	37	147	323	101
547	20001203	34	39	50	35	158	323	101
548	2000042	35	18	32	29	114	329	107
549	20000184	35	20	35	18	108	329	107
550	20001223	35	20	62	40	157	329	107
551	20000751	35	23	45	34	137	329	107
552	20000490	35	29	34	37	135	329	107
553	20000094	35	30	44	31	140	329	107
554	20000762	35	31	31	23	120	329	107
555	20001157	35	32	37	30	134	329	107
556	20001241	35	32	63	35	165	329	107
557	20000620	35	34	63	33	165	329	107
558	20000394	36	33	41	39	149	336	114
559	20000440	37	22	56	25	140	342	120
560	20000249	37	26	50	31	144	342	120
561	20000015	37	34	50	34	155	342	120
562	20000706	37	34	71	39	181	342	120
563	20000642	38	12	11	13	74	349	127
564	20001116	38	25	32	42	137	349	127
565	20000860	38	34	57	46	175	349	127
566	20001217	38	37	18	12	105	349	127
567	20000849	38	39	27	20	124	349	127
568	20000897	38	48	52	50	188	349	127
569	20000044	39	18	9	17	83	355	133
570	20000733	39	42	141	104	326	355	133
571	20001151	40	30	60	37	167	362	140
572	20001155	40	35	43	41	159	362	140
573	20000782	41	42	40	54	177	369	147

			SORTED B	Y ASCENDING ORDER	1st QTR		TOTAL	PROJECTED		
							CONSUMPTION	SANITARY SEWER	DIFFERENCE FROM	
			1ST QTR	2ND QTR	3RD QTR	4TH QTR	YEARLY	YEARLY FEE	CURRENT FEE	
			Nov - Jan	Feb - Apr	May - July	Aug - Oct	IN UNITS		\$222	
			Units	Units	Únits	Units				
574	20000040		42	27	46	44	159	375	147	
575			42	30	6	4	82	375	147	
576			43	43	44	53	183	382	154	
577	20000769		47	47	28	14	136	408	180	
578	20000710		50	50	68	64	232	427	199	
579			52	51	55	54	212	441	213	
580	20001153		53	51	82	56	242	447	219	
581	20000482	1	55	37	39	31	162	460	232	
582	20001089		56	44	54	51	205	467	239	
583	20000876		76	61	72	41	250	598	370	
584	20000536		81	30	212	75	398	631	403	
585	20000188		95	29	49	30	203	722	494	
586	20000258		175	68	74	71	388	1246	1018	
Address	Account Number		1st Qtr	2nd Qtr	3rd Qtr	4th Qtr	Totals	124847	-3103	
			2009	2009	2009	2009	2009			
			winter	spring	summer	fall	totals			
	rate = 0.0141609/cu	ft	Nov - Jan	Feb - Apr	May - July	Aug - Oct	Nov - Oct			
		Average:	17.3	15.3	33.8	24.4	90.	8		
		Sum:	10,115	8,984	19,821	14,317	5323			
		Count:	586	586	586	586	58			
CURRENT COMMERCIAL		- Counti	000	000	500	500				
RATE = 0.0163735/cu ft		0.0163735	28.26	25.10	55.38	40.00	148.7	5		
IATE = 0.0103733/cu It		0.0103733	20.20	25.10	33.30	40.00	140.7	5		
FLAT RATE OF \$18.50/MONTH										
\$55.50 PER QTR FOR RESIDENTIAL	1	Flat Fee (\$25)	25.00	25.00	25.00	25.00				
EACH UNIT = 100 CU/FT		Average Unit \$	28.26	25.10	55.38	40.00				
		Total (Qtrly Fee)	53.26	50.10	80.38	65.00				



REQUEST FOR COUNCIL ACTION

Meeting Date	April 7, 2010
Agenda Item	Workshop 2
Attachment	Pre-Sale Report for G.O. Bonds
	Equipment Purchase List/Schedule
Submitted By	Justin Miller, City Administrator

Item	2011 Equipment Certificate Purchase
Description	For the past two budget cycles, the City of Falcon Heights has used special levy authority to address the existing debt obligations that the city is responsible for. In 2010, the last of our 1999 street bond payments will be made, leaving no general obligation debt on our books. In order for the city to use the special debt levy authority, debt payments must be scheduled, and the city council has discussed advancing the purchase of several pieces of equipment to address this need. Staff looked through the capital improvements plan (CIP) and found roughly \$283,000 worth of equipment that will be needed in the coming years. The city could issue a type of debt called equipment certificates to pay for these pieces of equipment, spread the purchase out over three years, and schedule payments over ten years. Staff has been working with Ehlers and Associates, our financial advisors, on putting together a plan to issue this debt. Staff is planning on bringing this action to the council at the April 14th city council meeting for the first formal step in the process. However, since this would be the first debt issuance that the city has gone through in several years, staff felt it would be worthwhile to discuss it at a workshop in case there are any questions.
Budget Impact	The projected annual debt levy would range from roughly \$37,000 - \$43,000 for 2011-2020. For a comparison, the debt levy in 2010 is roughly \$125,000.
Attachment(s)	Pre-Sale Report for G.O. Bonds, Series 2010A Equipment purchase list/schedule
Action(s) Requested	No action is requested at this time.

Families, Fields and Fair

Falcon Heights Equipment Purchase Schedule

Item	Amount	Year Purchased	Expected Life (in years)	7 Years	10	0 Years
Bobcat	\$ 37,000	2011	7	\$ 37,000		
Riding Mower	\$ 25,000	2011	7	\$ 25,000		
Tractor/Utility Vehicle	\$ 135,000	2012	7	\$ 135,000		
One Ton Truck	\$ 49,000	2012	10		\$	49,000
4X4 Truck	\$ 32,000	2011	10		\$	32,000
Computers	\$ 5,000	2012	7	\$ 5,000		
				\$ 202,000	\$	81,000
Total	\$ 283,000					



April 14, 2010

Pre-Sale Report for \$305,000 General Obligation Equipment Certificates, Series 2010A

City of Falcon Heights, Minnesota







Details of Proposed Debt

Proposed Issue: \$305,000 General Obligation Equipment Certificates, Series 2010A

Purpose: The 2010A Bonds are to fund \$283,000 of equipment that will be

purchased through 2012.

Authority: The 2010B Certificates are being issued pursuant to Minnesota Statutes,

Chapter 412. If the amount of equipment certificates issued is more than .5% of the taxable market value ("TMV"), a public hearing and reverse referendum must be held. The City's Estimated P2010 TMV was \$415,606,900. The proposed Equipment Certificates are under \$1,039,017, so no public hearing is required for this issue.

The Certificates count against the City's legal debt limit of 3% of market

value.

Funding Source(s): For the Bonds, it is the intent of the City to levy property taxes to support

105% of the debt service beginning with taxes payable in 2011.

Arbitrage Monitoring: The IRS is becoming more active in surveying municipal issuers.

Therefore, IRS rules regarding the amount of interest that the City may earn on bond proceeds is more of a concern. Because the City is issuing less than \$5,000,000 in this calendar year, the proceeds can earn interest without restriction for three years. The City will also need to keep its debt service funds within IRS parameters to avoid penalties on carrying too

high of a balance during the life of the issue.

Rating:

The City is currently rated "A1" by Moody's Investors Service. The City

has not been rated since 1999, when the last bond was sold. The rating has been affirmed by Moody's as recently as March 2005 as part of their

ongoing surveillance process.

However, because the financing is relatively small and short in term, we

do not recommend a rating for this issue.

Bank Qualification: Because the City is issuing less than \$30,000,000 in the calendar year, the

City will be able to designate the Bonds as "bank qualified" obligations.

Term/Call Feature: The 2010A Bonds are being issued for a 10-year period plus six months of

capitalized interest. Interest is payable each six months beginning February 1, 201. Principal on the 2010A Certificates will be due on

February 1 in the years 2012 through 2020.

Presale Report October 8, 2009
Page 2



The 2010A Certificates will be non-callable in order to achieve the lowest possible interest rates.

Other Considerations:

We have reviewed all outstanding indebtedness for the City and find there are no opportunities to refund any of the City's existing bonds. We will continue to monitor the market and the call dates for the City and will alert you to any future opportunities.

Due to the size of the Certificates, we will be distributing an "Offering Memorandum" to local banks and local underwrites in lieu of an Statement. In our experience, issues of this size are purchased locally and it is more cost effective to forgo the official statement.

Proposed Debt Issuance Schedule

Pre-Sale Review by Council: April 14, 2010

Distribute Offering Memorandum: Week of April 26, 2010

City Council Meeting to Award Sale of the Bonds: May 12, 2010

Estimated Closing Date: Week of June 7, 2010

Attachments

Sources and Uses of Funds
Proposed Debt Service Schedule
Bond Buyer Index
Resolution Authorizing Ehlers to Proceed With Bond Sale

Ehlers Contacts:

Financial Advisors: Shelly Eldridge (651) 697-8504 (651) 697-8553

Bond Analysts: Diana Lockard (651) 697-8534

Debbie Holmes (651) 697-8536

Bond Sale Coordinator: Alicia Aulwes (651) 697-8523

Presale Report October 8, 2009
Page 3

\$305,000 General Obligation Equipment Certificates, Series 2010

Table of Contents

Report

Sources & Uses	1
Debt Service Schedule	2
Net Debt Service Schedule	3

\$305,000 General Obligation Equipment Certificates, Series 2010

Sources & Uses

Dated 06/01/2010 | Delivered 06/01/2010

O	Irces	\sim	

Par Amount of Bonds	\$305,000.00
Total Sources	\$305,000.00
Uses Of Funds	
Total Underwriter's Discount (1.500%)	4,575.00
Costs of Issuance	10,000.00
Deposit to Capitalized Interest (CIF) Fund	6,903.33
Deposit to Project Construction Fund	283,000.00
Rounding Amount	521.67
Total Uses	\$305,000.00

\$305,000 General Obligation Equipment Certificates, Series 2010

Debt Service Schedule

Date	Principal	Coupon	Interest	Total P+I	Fiscal Total	
06/01/2010	-	-	-	-	-	
02/01/2011	-	-	6,903.33	6,903.33	6,903.33	
08/01/2011	-	-	5,177.50	5,177.50	, -	
02/01/2012	30,000.00	2.600%	5,177.50	35,177.50	40,355.00	
08/01/2012	-	-	4,787.50	4,787.50	-	
02/01/2013	30,000.00	2.600%	4,787.50	34,787.50	39,575.00	
08/01/2013	-	-	4,397.50	4,397.50	-	
02/01/2014	30,000.00	2.600%	4,397.50	34,397.50	38,795.00	
08/01/2014	-	-	4,007.50	4,007.50	-	
02/01/2015	35,000.00	3.600%	4,007.50	39,007.50	43,015.00	
08/01/2015	-	-	3,377.50	3,377.50	-	
02/01/2016	35,000.00	3.600%	3,377.50	38,377.50	41,755.00	
08/01/2016	-	-	2,747.50	2,747.50	-	
02/01/2017	35,000.00	3.600%	2,747.50	37,747.50	40,495.00	
08/01/2017	-	-	2,117.50	2,117.50	-	
02/01/2018	35,000.00	3.850%	2,117.50	37,117.50	39,235.00	
08/01/2018	-	-	1,443.75	1,443.75	-	
02/01/2019	35,000.00	3.850%	1,443.75	36,443.75	37,887.50	
08/01/2019	-	-	770.00	770.00	-	
02/01/2020	40,000.00	3.850%	770.00	40,770.00	41,540.00	
Total	\$305,000.00	-	\$64,555.83	\$369,555.83	-	

Yield Statistics

Bond Year Dollars	\$1,793.33
Average Life	5.880 Years
Average Coupon	3.5997675%
Net Interest Cost (NIC)	3.8548790%
True Interest Cost (TIC)	3.8769812%
Bond Yield for Arbitrage Purposes	3.5847531%
All Inclusive Cost (AIC)	4.5371738%

IRS Form 8038

Net Interest Cost	3.5997675%
Weighted Average Maturity	5.880 Years

\$305,000 General Obligation Equipment Certificates, Series 2010

Net Debt Service Schedule

Date	Principal	Coupon	Interest	Total P+I	CIF	Net New D/S	Fiscal Total
06/01/2010	-	-	=	-	-	=	-
02/01/2011	-	-	6,903.33	6,903.33	(6,903.33)	-	-
08/01/2011	-	-	5,177.50	5,177.50	-	5,177.50	-
02/01/2012	30,000.00	2.600%	5,177.50	35,177.50	-	35,177.50	40,355.00
08/01/2012	-	-	4,787.50	4,787.50	-	4,787.50	-
02/01/2013	30,000.00	2.600%	4,787.50	34,787.50	-	34,787.50	39,575.00
08/01/2013	-	-	4,397.50	4,397.50	-	4,397.50	-
02/01/2014	30,000.00	2.600%	4,397.50	34,397.50	-	34,397.50	38,795.00
08/01/2014	-	-	4,007.50	4,007.50	-	4,007.50	-
02/01/2015	35,000.00	3.600%	4,007.50	39,007.50	-	39,007.50	43,015.00
08/01/2015	-	-	3,377.50	3,377.50	-	3,377.50	-
02/01/2016	35,000.00	3.600%	3,377.50	38,377.50	-	38,377.50	41,755.00
08/01/2016	-	-	2,747.50	2,747.50	-	2,747.50	-
02/01/2017	35,000.00	3.600%	2,747.50	37,747.50	-	37,747.50	40,495.00
08/01/2017	-	-	2,117.50	2,117.50	-	2,117.50	-
02/01/2018	35,000.00	3.850%	2,117.50	37,117.50	-	37,117.50	39,235.00
08/01/2018	-	-	1,443.75	1,443.75	-	1,443.75	-
02/01/2019	35,000.00	3.850%	1,443.75	36,443.75	-	36,443.75	37,887.50
08/01/2019	-	-	770.00	770.00	-	770.00	-
02/01/2020	40,000.00	3.850%	770.00	40,770.00	-	40,770.00	41,540.00
Total	\$305,000.00	-	\$64,555.83	\$369,555.83	(6,903.33)	\$362,652.50	-



	Resolution No
Co	uncil Member introduced the following resolution and moved its adoption:
	Resolution Providing for the Sale of \$305,000 General Obligation equipment Certificates, Series 2010A
A.	WHEREAS, the City Council of the City of Falcon Heights, Minnesota, has heretofore determined that it is necessary and expedient to issue the City's \$305,000 General Obligation Equipment Certificates, Series 2010A (the "Certificates"), to finance equipment purchases for the City; and
В.	WHEREAS, the City has retained Ehlers & Associates, Inc., in Roseville, Minnesota ("Ehlers"), as its independent financial advisor for the Certificates and is therefore authorized to solicit proposals in accordance with Minnesota Statutes, Section 475.60, Subdivision 2(9);
	OW, THEREFORE, BE IT RESOLVED by the City Council of the City of Falcon Heights, Minnesota follows:
1.	<u>Authorization; Findings</u> . The City Council hereby authorizes Ehlers to solicit proposals for the sale of the Certificates.
2.	Meeting; Proposal Opening. The City Council shall meet at 7:00 pm on May 12, 2010, for the purpose of considering sealed proposals for and awarding the sale of the Certificates.
3.	Official Statement. In connection with said sale, the officers or employees of the City are hereby authorized to cooperate with Ehlers and participate in the preparation of an offering memorandum for the Certificates and to execute and deliver it on behalf of the City upon its completion.
	e motion for the adoption of the foregoing resolution was duly seconded by Council Member and, after full discussion thereof and upon a vote being taken thereon, the lowing Council Members voted in favor thereof:
and	I the following voted against the same:
Wl	nereupon said resolution was declared duly passed and adopted.
Da	ted this,

City Clerk



REQUEST FOR COUNCIL ACTION

Meeting Date	April 7, 2010
Agenda Item	Workshop 3
Attachment	2010 City Council Goals
Submitted By	Justin Miller, City Administrator

Item	2011 City Council Goals	
Description	Each year, prior to starting work on the next year's budget, the city council creates a list of goals they would like to see accomplished in the coming year. Providing these goals at this time allows staff to incorporate funding needs into the budget planning process.	
	Attached to this report are the 2010 city council goals, as adopted last year. Past practice has been to use these as a starting point where the council reviews them, eliminates those that are no longer applicable, and adds new goals where appropriate.	
Budget Impact	N/A	
Attachment(s)	2010 City Council Goals	
Action(s) Requested	Staff recommends that the Falcon Heights City Council review the 2010 goal document and discuss what items to add for the rest of 2010 and 2011.	

Families, Fields and Fair

City of Falcon Heights 2010 Goals

Purpose: To sustain this community as a great place to live, work and visit.

Goal 1: To protect the public health and safety.

Strategy 1: Provide public safety services to citizens.

Action Items:

- Provide a responsive, visible, police service utilizing community oriented policing model
- Provide a responsive, well-trained fire service
- Practice the emergency management plan
- Participate in Metro-wide emergency management planning, activities and exercises
- Continue to offer training to prepare volunteers to assist with disaster response
- Maintain Community Emergency Response Teams (CERT) throughout the city
- Work with other cities, agencies and institutions in Ramsey County to develop a county-wide emergency management inventory and plan
- Continue to use St. Paul for ambulance service
- Participate in the North Suburban Haz Mat Team
- Explore options for a bicycle safety program and bicycle patrols
- Promote 55 Alive programs
- Conduct proactive neighborhood crime prevention meetings as needed, including outreach to Falcon Heights Elementary, group homes and senior housing buildings.
- Promote services provided by SAPD such as premise checks, vacation checks and car seat safety
- Monitor and evaluate rental licensing program
- Explore administrative fines on allowable traffic offenses

Strategy 2: Participate in initiatives designed to prevent crime and the need for emergency responses.

- Promptly remove graffiti from public buildings and provide removal materials for city businesses
- Expand opportunities for using technology to improve crime watch notification
- Communicate regularly with residents about Homeland Security and the emergency management plan
- Support the work of the Neighborhood Commission and Neighborhood Liaisons
- Use traffic-calming tools including the speed monitoring trailer and warning signs

 Take steps to prevent hate crimes through the activities of the Human Rights Commission

Strategy 3: Participate in early intervention programs with juveniles.

Action Items:

- Support Northwest Youth and Family Services (NYFS)
- Continue referrals to NYFS through facilitating connections between NYFS and SAPD

Strategy 4: Protect the public health.

Action Item:

- Participate in Ramsey County public health emergency exercises
- Publicize mosquito control measures, including free tire pick-up by Metropolitan Mosquito Patrol, utilizing city council meetings and other publication methods.
- Continue education about preparing for pandemic flu in this community
- Distribute free gun locks

Goal 2: To sustain and promote the assets of the city's unique neighborhoods and tax base including commercial, residential and open space uses for present and future generations.

Strategy 1: Maintain and enhance the neighborhood and community parks with updated facilities, recreation and community services.

Action Items:

- Maintain community landscaping and investigate additional options
- Maintain a sound maintenance program for public facilities
- Focus on the quality, appearance, and longevity of public improvements
- Research opportunities for enhancing recreational resources at Falcon Heights Elementary School
- Support and continue to promote an Adopt-A-Park program
- Implement the Parks and Recreation Master Plan

Strategy 2: Work with businesses and homeowners to maintain a functional and desirable business and residential environment.

- Continue to review and communicate city code requirements to business and commercial property owners
- Maintain the desirability of neighborhoods through education and code enforcement

- Use non-profit organizations such as NYFS
- Communicate community standards through photos and code information on the website
- Publicize Falcon Heights businesses including the Farmer's Market

Strategy 3: Maintain the City's infrastructure.

Action Items:

- Maintain and increase the pathways
- Maintain the sanitary sewers and storm sewers
- Continue with a boulevard tree program for replacement, maintenance and expansion
- Publicize the resources available through the Housing Resource Center
- Maintain streets and alleys in accordance with the Pavement Management Plan
- Pursue residential streetlighting study
- Sponsor buckthorn removal day with University Grove neighborhood and Lauderdale
- Maintain tree protection program including efforts to minimize the impact of the Emerald Ash Borer.

Strategy 4: Protect and enhance the physical land use characteristics of the community.

Action Items:

- Regularly review and update zoning code as necessary
- Participate in planning discussions, and get the required planning expertise if needed to assure that University of Minnesota and State Fair land uses and future inter-government decisions do not negatively impact the City's neighborhoods
- Expand the use of the GIS system for land use planning and maintaining information on the city's land use and facilities
- Support environmental education programs and activities

Strategy 5: Pursue community and economic development opportunities and business retention activities.

Action Items:

- Be well informed with the necessary planning, engineering, financial and legal expertise when making land use decisions
- Offer local businesses opportunities to be included in new resident welcome packets and community activities

Strategy 6: Expand pedestrian and bicycle opportunities.

- Be an active partner in the Active Living Ramsey County! (ALRC) initiative
- Complete North Suburban Connector trail project
- Participate in the 1000 Benches of Ramsey County program

Strategy 7: Promote the unique assets of Falcon Heights.

Action Items:

- Support the efforts to build a new Bell Museum of Natural History
- Distribute the "Fun Facts About Falcon Heights Flyer"

Goal 3: To expand opportunities for the interaction and involvement of citizens of all ages in their neighborhoods and community.

Strategy 1: Promote and participate in youth development.

Action Items:

- Continue the Junior Leaders program
- Include youth as commission members
- Include youth in city meetings, trainings and courses
- Informally interact with youth when the opportunity arises
- Speak about local government at schools or youth related functions
- Recognize youth achievement at City Council meetings, in the newsletter, and through the Neil Kwong Youth Citizenship Awards, and the North Suburban Gavel Association
- Promote awareness of the Cable Commission scholarships and internships
- Encourage student participation in City Council Meetings
- Participate in the Kids Voting Program at precincts one and two through the Roseville Rotary Club
- Conduct a council meeting with students
- Contact RAMS or RAHS to solicit youth commission members

Strategy 2: Host community/neighborhood events and activities.

- Sponsor Annual Ice Cream Social
- Sponsor Winterfest
- Sponsor the Falcon Heights/Lauderdale 5K Fun Run
- Encourage neighborhood gatherings
- Support the Neighborhood Block Parties and National Night Out activities
- Support the Fire Department/Public Safety Open House
- Encourage volunteers to be involved in community planning activities
- Hold an annual food drive in conjunction with Falcon Heights Elementary School and other community partners

Review and explore existing and additional city sponsored events

Strategy 3: Explore, create and provide an array of recreation programming.

Action Item:

- Provide recreation programming for all age groups
- Provide referrals for alternate programming
- Manage recreation programming on a seasonal basis
- Provide space for and promote the Falconeers Senior program
- Promote recreation scholarships and the Friends of the Park program

Strategy 4: Encourage citizens to participate in city government.

Action Items:

- Promote resident participation
- Promote, recruit, and publicize citizen participation in city commissions and task forces

Strategy 5: Build stronger community and neighborhood connections.

Action Items:

- Distribute the "Welcome to Falcon Heights" booklet
- Support and promote the Neighborhood Liaison Program
- Use conflict resolution resources for neighbors to use in resolving neighborhood conflicts
- Produce three newsletters per year
- Distribute monthly Falcon Flyer and post to city website
- Support and expand the city's website
- Promote and support the AARP Tax Assistance Program
- Continue implementation of "Aging-In-Place" in the City, including promotion of services such as NYFS senior chore program, meals on wheels, and block nurse programs.

Strategy 6: Maintain and promote our commitment to human rights and diversity.

Action Items:

- Promote diversity on our commissions
- Support the work of the Falcon Heights Human Rights Commission

Goal 4: To provide a responsive and effective city government.

Strategy 1: Communicate promptly and clearly with citizens, business owners and institutional representatives by anticipating information needs and quickly responding to questions.

Action Items:

- Provide a photo of new staff members and a description of jobs in the newsletter
- Publish a summary of the goals in the City's newsletter and on the website
- Educate residents about the property tax
- Hold a Truth in Taxation Hearing annually

Strategy 2: Maintain collaborative relationships with other entities.

Action Items:

- Participate in the U of M Campus/Community Advisory Committee and on the Stadium Area Advisory Group
- Maintain regular communication with the University of Minnesota, the Metropolitan Council, Ramsey County, the Minnesota State Fair, the Capital Region Watershed District, Rice Creek Watershed District, the cities surrounding Falcon Heights, and the State of Minnesota
- Convey city goals to the City's representatives at the legislature, the Metropolitan Council and the County, as well as to neighboring communities
- Met Council presentation at future council meeting
- Participate in Northwest Youth and Family Service, North Suburban Communications Commission and CTV15, the Ramsey County League of Local Governments, and the Regional Council of Mayors
- Encourage Council members and staff to participate in service and professional organizations

Strategy 3: Effectively manage the City's consulting and personnel resources.

Action Items:

- Evaluate the performance and work assignments of City employees through annual performance reviews
- Provide employees with affordable resources they require to efficiently and effectively do their jobs, including a training plan and technology resources
- Provide adequate funds for personnel, equipment and contractors to maintain the City's infrastructure, facilities, public spaces and public improvements
- Evaluate and review consultants' performances and fees
- Retain highly skilled and high-functioning employees
- Provide salaries and benefits that are competitive with cities of a similar size, scale, and scope

Strategy 4: Effectively manage the city's financial resources.

Action Items:

- Update and provide a well-researched five year capital improvement program
- Review and adjust fees and policies as part of the annual budgeting process
- Research and pursue new revenue sources, including grants
- Pursue conduit bonding opportunities
- Review and evaluate the City's long term financial needs and the City's current and future financial resources to meet these needs
- Continue to research and pursue new opportunities for reducing expenses by using more contracts and joint powers agreements to share equipment, personnel, and technology with other levels of government
- Maintain a contingency fund to be prepared for unexpected, but necessary, expenditures
- Retain highly skilled and high functioning employees
- Continue to meet the standards for the GFOA Award for Excellence in Financial Reporting

Strategy 5: Develop and expand an e-mail capability to communicate with residents

Action Items:

- Solicit e-mail addresses through the Falcon Flyer and newsletter, at the front desk, on the City website, and at community events
- Solicit new resident e-mail addresses
- Provide critical information in a timely manner utilizing city's list serv
- Continue use of social networking sites such as Twitter and Facebook

Strategy 6: Expand the capability to conduct any city-to-resident transaction online

Goal 5: Provide for a clean, healthy, sustainable environment.

Strategy 1: Undertake efforts to maximize recycling.

Action Items:

- Research an incentive program to encourage recycling
- Conduct rain barrel workshop for city residents
- Conduct city-wide energy fair

Strategy 2: Consider environmental benefits in city purchasing.

Action Items:

- Consider environmentally-friendly options in city vehicles and public works
- Change to energy-efficient, compact light bulbs

Strategy 3: Continue support of Community Garden.

Action Items:

Continue publicity in newsletter, on website, and in the Falcon Flyer

Strategy 4: Create an inventory of greenhouse/global warming emissions.

• Conduct comprehensive review of the city's carbon output, including identifying steps to reduce the overall carbon footprint of the city.