#### **Falcon Heights City Council Workshop**

City Hall 2077 W Larpenteur Ave. 6:30 p.m.

AGENDA Wednesday, June 1, 2011

- 1) 2011-2012 City Council Goals Discussion
- 2) 2012-2013 Police Contract Discussion

If you have a disability and need accommodation in order to attend this meeting, please notify City Hall 48 hours in advance between the hours of 8:00 a.m. and 4:30 p.m. at 651-792-7600. We will be happy to help.



# REQUEST FOR COUNCIL ACTION

Meeting Date	June 1, 2011
Agenda Item	Workshop 1
Attachment	2010-11 City Council Goals
Submitted By	Justin Miller, City Administrator

Item	2011-12 City Council Goals Discussion
Description	Each year, usually during June or July, the Falcon Heights City Council establishes their goals for the upcoming year. This process is done during the summer so that staff can incorporate any financial needs associated with those goals into the preliminary levy, which must be set by September 15 <sup>th</sup> of each year.  Attached to this report are the 2010-11 goals as well as an update on their status.
<b>Budget Impact</b>	Dependent on goals identified by the city council
Attachment(s)	2010-11 City Council Goals
Action(s) Requested	Staff will collect suggestions by the city council and present them for formal approval at the June 8th city council meeting.

Families, Fields and Fair

# City of Falcon Heights 2010-11 Goals

Purpose: To sustain this community as a great place to live, work and visit.

Goal 1: To protect the public health and safety

Strategy 1: Provide public safety services to citizens.		
Action Items	Status	
	Red=not compete, Blue=in progress,	
	Green=completed or ongoing	
Provide a responsive, visible, police service utilizing	2009 report can be found here:	
community oriented policing model	http://archive.ci.falcon-	
D '1 ' 11(' 10'	heights.mn.us/archive_main/SAPD_AnnualReport2009.pdf	
Provide a responsive, well-trained fire service	Each firefighter averages 100 hours training	
Duration the agreement states	per year	
Practice the emergency management plan	Council/CERT exercise held 2/3/11	
Continue to offer training to prepare volunteers to	CERT classes held on March 24 <sup>th</sup>	
assist with disaster response	Refresher courses scheduled for fall 2010	
Maintain Community Emergency Response Teams	Grant money secured to conduct CERT	
(CERT) throughout the city	classes through 2013	
Work with other cities, agencies and institutions in	Emergency Manager participates in monthly	
Ramsey County to practice and implement a county-	county-wide meetings, exercises	
wide emergency management inventory and plan		
Continue to use St. Paul for ambulance service	Ongoing	
Participate in the North Suburban Haz Mat Team	Ongoing	
Develop a bicycle safety program	Held May 7, 2011	
Conduct proactive neighborhood crime prevention	Crime prevention meetings held during	
meetings as needed, including outreach to Falcon	October at Falcon Heights Town Square and	
Heights Elementary, group homes and senior housing	Senior Apartments	
buildings.		
Promote services provided by SAPD such as premise	Ongoing	
checks, vacation checks and car seat	Car seat installation clinic held May 7, 2011	
safety/installations		
Monitor and evaluate rental licensing program	28 licenses issued in 2009	
	33 licenses issued in 2010	
	2011 inspections in process	
Adopt dangerous dog ordinance and response plan	Ordinance approved 9/22/10	

Strategy 2: Participate in initiatives designed to prevent crime and the need for emergency responses.

Action Items	Status
Promptly remove graffiti from public buildings and	Six reported cases as of 4/1/11
provide removal materials for city businesses	Removed within five days
Expand opportunities for using technology to improve	Implemented Nixle notification system
crime watch notification	in 2009
Communicate regularly with residents about Homeland	Seven crime alerts distributed between
Security and the emergency management plan	7/1/10 – 5/20/11
Support the work of the Neighborhood Commission and	Ongoing recruitment of commission
Neighborhood Liaisons	members needed
Use traffic-calming tools including the speed monitoring	Five deployments as of 12/16/10
trailer and warning signs	Will deploy spring 2011
Take steps to prevent hate crimes through the activities of	No reported cases in 2010
the Human Rights Commission	

Strategy 3: Participate in early intervention programs with juveniles.		
Action Items	Status	
Support Northwest Youth and Family Services (NYFS)	Annual contribution (per joint powers	
	agreement) budgeted	
Continue referrals to NYFS through facilitating	Ongoing	
connections between NYFS and SAPD		

Strategy 4: Protect the public health		
Action Item	Status	
Participate in Ramsey County public health emergency	Volunteer requests sent to CERT team	
exercises	members as needed	
Publicize mosquito control measures, including free tire pick-	Will include in summer publications	
up by Metropolitan Mosquito Patrol, utilizing city council		
meetings and other publication methods.		
Continue education about preparing for pandemic flu in this	More educational materials need to	
community	be distributed	
Distribute free gun locks	Supply of 75 gunlocks delivered to	
	city hall in April 2010 - all have been	
	distributed	

# Goal 2: To sustain and promote the assets of the city's unique neighborhoods and tax base including commercial, residential and open space uses for present and future generations.

Strategy 1: Maintain and enhance the neighborhood and community parks with updated facilities,		
recreation and community services		
Action Items	Status	

Maintain community landscaping and investigate	Project completed
additional options, with an emphasis on native plant	
varieties	
Maintain a sound maintenance program for public	Ongoing
facilities	
Focus on the quality, appearance, and longevity of public	Ongoing
improvements	
Research opportunities for enhancing recreational	Ongoing
resources at Falcon Heights Elementary School	
Support and continue to promote an Adopt-A-Park	Curtiss Field and Grove Park clean up
program	programs occurred in October
Implement the Parks and Recreation Master Plan	Plan sections need to be assembled into
	master document

Strategy 2: Work with businesses and homeowners to maintain a functional and desirable business		
and residential environment.		
Action Items	Status	
Continue to review and communicate city code	Materials in newsletters and Falcon	
requirements to business and commercial property owners	Flyer	
Maintain the desirability of neighborhoods through	Ongoing	
education and code enforcement		
Use non-profit organizations such as NYFS	Ongoing	
Communicate community standards through photos and	Ongoing	
code information on the website		
Publicize Falcon Heights businesses when appropriate	Ongoing	

Strategy 3: Maintain the City's infrastructure.		
Action Items	Status	
Maintain and increase the pathways	Fairview Trail on schedule for 2011	
	construction	
Maintain the sanitary sewers and storm sewers	Complete sanitary system cleaned in 2010	
	Storm inlets repaired as needed	
Continue with a boulevard tree program for replacement,	55 ash trees removed in 2010	
maintenance and expansion	Replacement trees planted	
	38 ash trees removed in 2011	
	Replacement trees will be planting in	
	May 2011	
Publicize the resources available through the Housing	Ongoing	
Resource Center		
Maintain streets and alleys in accordance with the	Streets east of Snelling sealcoated during	
Pavement Management Plan	summer 2010	

Sponsor buckthorn removal day with University Grove	4000 pounds of buckthorn removed in
neighborhood and Lauderdale	October in Grove Park and Trolley Path
	area
Review urban forestry programs in response to threats	Plan reviewed by city council - no
such as Emerald Ash Borer and continue to seek creative	changes recommended
financing options to maximize city and resident resources	
Approach the University of Minnesota about providing	Initial meeting held with experiment
pedestrian opportunities for residents through research	station staff - no desire at this time to
fields.	extend trails through fields

Strategy 4: Protect and enhance the physical land use characteristics of the community.		
Action Items	Status	
Regularly review and update zoning code as necessary	Zoning code updated by city council	
	9/8/10	
Participate in planning discussions, and get the required	As needed	
planning expertise if needed to assure that University of		
Minnesota and State Fair land uses and future inter-		
government decisions do not negatively impact the City's		
neighborhoods		
Expand the use of the GIS system for land use planning	P&Z Director attends trainings and	
and maintaining information on the city's land use and	monthly user group meetings, keeps	
facilities	data current with county sources and	
	participates in Metro GIS efforts. City	
	supports free on-line mapping service	
	for residents.	
Support environmental education programs and activities	GreenStep Cities in progress, received	
	report from U of MN Law Students on	
	Municipal Renewable Energy Financing	
	Options	

Strategy 5: Pursue community and economic development opportunities and business retention	
activities.	
Action Items	Status
Be well informed with the necessary planning,	As needed
engineering, financial and legal expertise when making	
land use decisions	
Offer local businesses opportunities to be included in	Annual park and recreation solicitation
new resident welcome packets and community activities	mailed out
Support redevelopment projects to allow for maximizing	Approved redevelopment of Cornerstone
property tax generating opportunities	Construction site into apartments, no
	activity yet

SPIRE Credit Union/dental company CUP
approved

Strategy 6: Expand pedestrian and bicycle opportunities.	
Action Items	Status
Be an active partner in the Active Living Ramsey County!	Ongoing
(ALRC) initiative	
Complete North Suburban Connector trail project	Fairview Trail on schedule for 2011
	construction
Participate in the 1000 Benches of Ramsey County	Will be part of Fairview Trail/Larpenteur
program	Streetscape projects
Complete Larpenteur Avenue Streetscape project	Project completed

Strategy 7: Promote the unique assets of Falcon Heights.	
Action Items	
Distribute the "Fun Facts About Falcon Heights Flyer"	Not yet completed
Develop city publications in alternate languages	Grant received to complete in 2011
Promote the unique resources of the University of	Ongoing
Minnesota St. Paul Campus	

# Goal 3: To expand opportunities for the interaction and involvement of citizens of all ages in their neighborhoods and community.

Strategy 1: Promote and participate in youth development.	
Action Items	Status
Continue the Junior Leaders program	Six Junior Leaders hired in 2011
Include youth as commission members by contacting	Youth currently on human rights and
RAMS and RAHS	environment commissions
Include youth in city meetings, trainings and courses	Ongoing
Informally interact with youth when the opportunity	Ongoing
arises	
Speak about local government at schools or youth related	4 <sup>th</sup> Grade class held at city hall – Mayor
functions	Lindstrom spoke about diversity in the
	city
Recognize youth achievement at City Council meetings,	Two youth recognized in March with
in the newsletter, and through the Neil Kwong Youth	Neal Kwong Award
Citizenship Awards, and the North Suburban Gavel	
Association	
Promote awareness of the Cable Commission	Presentation made at winter city council
scholarships and internships	meeting

Encourage student participation in City Council Meetings	Youth who attend, such as scouts, are
	asked to introduce themselves
Participate in the Kids Voting Program at precincts one	Both precincts held Kids Voting during
and two through the Roseville Rotary Club	general election
Conduct a council meeting with students	4 <sup>th</sup> Grade class held at city hall - Mayor
	Lindstrom spoke about diversity in the
	city

Strategy 2: Host community/neighborhood events and activities	
Action Items	Status
Sponsor Annual Ice Cream Social	Held 7/29/10
Sponsor Winterfest	Held 1/30/11
Sponsor the Falcon Heights/Lauderdale 5K Fun Run	Held 8/21/10
Encourage neighborhood gatherings	Ongoing
Support the Neighborhood Block Parties and Night to	Night to Unite held August 3rd
<u>Unite</u> activities	
Support the Fire Department/Public Safety Open House	Held 10/2/10
Encourage volunteers to be involved in community	Effort begun to find Garden Club
planning activities	volunteers
Hold an annual food drive in conjunction with Falcon	Annual event, also sponsoring "Adopt-
Heights Elementary School and other community	A-Crop" campaign
partners	
Review and explore existing and additional city	Movie in the Park planned for July 13
sponsored events	
Review city ordinance prohibiting retail activity in city	Workshop held March 2, 2011 to discuss
parks	<ul> <li>no changes recommended</li> </ul>

Strategy 3: Explore, create and provide an array of recreation programming.	
Action Item	Status
Provide recreation programming for all age groups	408 participants in 2009
	502 participants in 2010
Provide referrals for alternate programming	Ongoing
Manage recreation programming on a seasonal basis	Ongoing
Provide space for and promote the Falconeers Senior	Meet twice monthly in city council
program	chambers
Promote recreation scholarships and the Friends of the	Ten scholarships given in 2010
Park program	Four given through 5/20/11
Investigate "splash pad" concept at Community Park	Not yet completed
Support and publicize cross country skiing opportunities	U of MN Nordic Ski Club grooming trails

at Les Bolstad Golf Course	

Strategy 4: Encourage citizens to participate in city government.	
Action Items	Status
Promote resident participation	Ongoing
Promote, recruit, and publicize citizen participation in	Ongoing - members needed for
city council meetings, city commissions and task forces	neighborhood commission
Develop volunteer programs to supplement city services	Effort begun to find Garden Club
	volunteers

Strategy 5: Build stronger community and neighborhood connections.	
Action Items	Status
Distribute the "Welcome to Falcon Heights" booklet	New booklets given to apartment
	complexes
Support and promote the Neighborhood Liaison	Ongoing
Program	
Use conflict resolution resources for neighbors to use in	No referrals as of 5/20/11
resolving neighborhood conflicts	
Produce three newsletters per year	Spring newsletter mailed in March 2011
Distribute monthly Falcon Flyer and post to city website	Suspended due to delivery cost issues
Support and expand the city's website	Ongoing
Promote and support the AARP Tax Assistance Program	192 returns prepared by AARP
	volunteers
Continue implementation of "Aging-In-Place" in the	Ongoing
City, including promotion of services such as NYFS	
senior chore program, meals on wheels, and block nurse	
programs.	

Strategy 6: Maintain and promote our commitment to human rights and diversity.	
Action Items	Status
Promote diversity on our commissions	Ongoing
Support the work of the Falcon Heights Human Rights	Ongoing
Commission	
Promote outreach to the community's youth in relation	"Spring Together" event held 5/5/11
to human rights topics	

# Goal 4: To provide a responsive and effective city government.

Strategy 1: Communicate promptly and clearly with citizens, business owners and institutional	
representatives by anticipating information needs and quickly responding to questions.	
Action Items Status	

Provide a photo of new staff members and a description	New employee's photos and bios in city
of jobs in the newsletter	newsletters
Publish a summary of the goals in the City's newsletter Dashboard (this document) to	
and on the website	published on website
Educate residents about the property tax	Completed during budget process
Hold a budget hearing annually Held December 8, 2010	
Develop dashboard/monitoring process for city goals Completed	

Strategy 2: Maintain collaborative relationships with other entities.		
Action Items Status		
Participate in the U of M Campus/Community Advisory Mayor and city administrator		
Committee and on the Stadium Area Advisory Group quarterly meetings		
Maintain regular communication with the University of	Ongoing	
Minnesota, the Metropolitan Council, Ramsey County,		
the Minnesota State Fair, the Capital Region Watershed		
District, Rice Creek Watershed District, the cities		
surrounding Falcon Heights, and the State of Minnesota		
Convey city goals to the City's representatives at the	Mailed April 2010	
egislature, the Metropolitan Council and the County, as		
well as to neighboring communities		
Met Council presentation at future council meeting	Scheduled for June 8, 2011	
Participate in Northwest Youth and Family Service,	Ongoing	
North Suburban Communications Commission and		
CTV15, the Ramsey County League of Local		
Governments, and the Regional Council of Mayors		
Encourage Council members and staff to participate in	in Ongoing	
service and professional organizations		

Strategy 3: Effectively manage the City's consulting and personnel resources.	
Action Items	Status
Evaluate the performance and work assignments of City	Performance reviews conducted in
employees through annual performance reviews	December
Provide employees with affordable resources they	Ongoing
require to efficiently and effectively do their jobs,	
including a training plan and technology resources	
Evaluate and review consultants' performances and fees	Ongoing
Retain highly skilled and high-functioning employees	Turnover remains low – one departure in
	2009/2010
Provide salaries and benefits that are competitive with	Salaries in line with 90% of average policy
cities of a similar size, scale, and scope	

Strategy 4: Effectively manage the city's financial resources.		
Action Items	Status	
Update and provide a well-researched five year capital	Approved as part of 2011 budget process	
improvement program		
Review and adjust fees and policies as part of the annual	Approved as part of 2011 budget process	
budgeting process		
Research and pursue new revenue sources, including	2010 grants applied for - Two CERT	
grants	grants (both awarded)	
Pursue conduit bonding opportunities	Ongoing – one possible option being	
	investigated by bond attorney	
Review and evaluate the City's long term financial needs	s Included as part of 2011 budget process	
and the City's current and future financial resources to		
meet these needs		
Continue to research and pursue new opportunities for	Ongoing	
reducing expenses by using more contracts and joint		
powers agreements to share equipment, personnel, and	1	
technology with other levels of government		
Maintain a contingency fund to be prepared for	Fund balance at end of 2010	
unexpected, but necessary, expenditures	approximately 80% of 2010 expenditures,	
	which is adequate	
Continue to meet the standards for the GFOA Award for	Received 2009 award	
Excellence in Financial Reporting 20th consecutive year		
Evaluate all city services in regards to costs, benefits, and	Ongoing	
opportunities to find efficiencies by partnering with		
adjacent cities or organizations		

Strategy 5: Develop and expand an e-mail capability to communicate with residents	
Action Items Status	
Solicit e-mail addresses through the Falcon Flyer and 368 email addresses in sys	
newsletter, at the front desk, on the City website, and at	-
community events	
Solicit new resident e-mail addresses	Requests made routinely, quarterly
	drawing conducted for prize
Provide critical information in a timely manner utilizing	16 alerts sent through 5/20/11
city's list serv	
Develop and expand use of social networking sites such	234 Twitter followers, 175 Tweets as of
as Twitter and Facebook	4/1/11

Strategy 6: Expand the capability to conduct any city-to-resident transaction online

Goal 5: Provide for a clean, healthy, sustainable environment.

Strategy 1: Undertake efforts to maximize recycling.			
Action Items Status			
Research an incentive program to encourage recycling	Environment Commission exploring options		
Conduct rain barrel workshop for city residents	Held May 21, 2011		
Conduct city-wide energy fair	Held during Ice Cream Social		
Complete recycling contract negotiations	Contract approved 9/22/10		

Strategy 2: Consider environmental benefits in city purchasing	
Action Items	Status
Consider environmentally-friendly options in city	Policy approved 2/23/11 by city council
vehicles and public works	
Change to energy-efficient, compact light bulbs	City Hall retrofit completed October 2010
Pursue bulk purchasing program for environmentally	Not yet completed
friendly products (i.e. solar water heaters, water saver	
toilets	

Strategy 3: Continue support of Community Garden.	
Action Items Status	
Continue publicity in newsletter, on website, and in  All 29 plots occupied by residents, waiting	
the Falcon Flyer	list of at least 20 people

Strategy 4: Create an inventory of greenhouse/global warming emissions.	
Action Items	Status
Conduct comprehensive review of the city's carbon output, including identifying steps to reduce the overall carbon footprint of the city.	Completed 2009
Implement GreenStep Cities program	Resolution adopted 1/12/11 Implementation in process – ten of twelve best practices completed



# REQUEST FOR COUNCIL ACTION

Meeting Date	June 1, 2011
Agenda Item	Workshop 2
Attachment	Proposed 2012-13 Police Contract
Submitted By	Justin Miller, City Administrator

Item	2012-13 Police Contract Discussion
Description	The City's contract for police services with the City of St. Anthony expires at the end of this year, and earlier this spring the city council reviewed a proposal from St. Anthony to extend the contract for another two years (2012 and 2013). At the time of the initial discussion, that status of the city's Local Government Aid (LGA) was in doubt, so the city asked St. Anthony for a delay in our decision deadline until more detailed information from the state legislature was received.  Unfortunately, the legislature and governor have yet to agree on a budget, thus leaving our LGA status unknown. The extension granted by St. Anthony goes through June 15th, yet it is unknown whether a budget solution will be agreed upon by the legislature and governor by that date.  In order to keep this process on track, staff is seeking guidance from the city council on how to proceed.
Budget Impact	The proposed contract calls for 1% increases in both 2012 and 2013: 2011 \$590,167 2012 \$596,069 2013 \$602,030
Attachment(s)	Proposed 2012-12 Police Contract
Action(s) Requested	Staff is seeking guidance from the city council on how to proceed.

Families, Fields and Fair



#### 3301 Silver Lake Road, St. Anthony, Minnesota 55418-1699

Office: (612) 782-3301 • Fax: (612) 782-3302 • www.ci.saint-anthony.mn.us

March 15, 2011

Justin Miller
City of Falcon Heights
2077 Larpenteur Avenue
Falcon Heights, Minnesota 55113

Dear Justin:

Enclosed is the Contract Agreement for police services for 2012 and 2013 between Falcon Heights and the City of St. Anthony. The proposed increase for each contract year is 1% respectively.

St. Anthony is sensitive to the current economic conditions and the potential impact of losing of Local Government Aid and Market Value Credits. The proposed budget submitted for your consideration was kept to a minimum; however a slight increase in cost is necessary to balance the budget. Some of the increases in costs include:

- ✓ Labor/Salaries increases.
- ✓ Health insurance premiums continue to increase each year.
  - o 7.4% in 2009
  - o 7.7% in 2010
  - o 10.1% in 2011
- ✓ Vehicle maintenance (labor, tires, parts & etc.).
- ✓ Fuel costs remain volatile and have the potential to go higher.
- ✓ Phase out of Ford (Crown Victoria's) to Chevy or Dodge.
- ✓ Employer pension contributions were increased by the State (PERA).

The proposed cost of the contracts is listed below and is contingent on a favorable approval of the St. Anthony City Council. A summary of the cost for services is as follows:

 2011
 Proposed
 Proposed

 Contract
 2012
 2013

 \$590,167
 \$596,069
 \$602,030

If you have any questions, please contact me at 612-782-3311 or email me at mike.mornson@ci.saint-anthony.mn.us

Michael J. Mornson

City Manager Enclosures

Our Mission is to be a progressive and livable community, a walkable village, which is safe and secure.

### 2-Year Contract

#### Summary of Falcon Heights Budget For Fiscal Years 2012 & 2013

2011 Contract 2012 Contract	\$590,167 <u>1.00%</u> \$596,069	1 01 1 13cai 1 cai 3 20 12	2 04 2013		
2012 Contract 2013 Contract	\$596,069 <u>1.00%</u> \$602,030	Total Falcon Heights Budget	\$590,167.00	1.00% \$596,069.00	1.00% \$602,030.00
Revenues: - Falcon He	<u>iahts</u> General Fun	d TOTAL	2011 <u>Falcon Heights</u> <u>\$590,167.00</u> \$590,167.00	2012 Falcon Heights \$596,069.00 \$596,069.00	2013 Falcon Heights \$602,030.00 \$602,030.00
Personal Services 101-41100-110 101-41100-111 101-41100-114 101-41100-115 101-41100-117	Salaries Overtime Salaries Employers Contribution/Pension Employers Contribution/Insurance Overtime Court Total Personal Services		2011 Falcon Heights \$369,400.00 \$6,100.00 \$42,300.00 \$55,300.00 \$2,500.00 \$475,600.00	2012 Falcon Heights \$373,100.00 \$6,300.00 \$43,400.00 \$56,700.00 \$2,600.00 \$482,100.00	2013 <u>Falcon Heights</u> \$376,800.00 \$6,500.00 \$44,500.00 \$58,100.00 \$2,700.00 \$4488,600.00
<u>Supplies</u> 101-41100-226	General Supplies Total Supplies		\$10,300.00 \$10,300.00	\$10,600.00 \$10,600.00	\$10,900.00 \$10,900.00
Other Services & Chard 101-41100-321 101-41100-331 101-41100-333 101-41100-334 101-41100-341 101-41100-342	Other Services Communications Care & Support/Booking Fees Printing & Publishing Maintenance & Repair Travel/School/Conference Subscriptions/Membership Total Other Services & Charges		\$5,300.00 \$7,600.00 \$5,700.00 \$2,900.00 \$1,700.00 \$2,900.00 <u>\$1,060.00</u> \$27,160.00	\$5,500.00 \$7,800.00 \$5,900.00 \$3,000.00 \$1,800.00 \$3,000.00 \$1,090.00 \$28,090.00	\$5,700.00 \$8,000.00 \$6,100.00 \$3,100.00 \$1,900.00 \$3,100.00 \$1,120.00 \$29,020.00
TOTAL POLICE BUDG	ET	=	\$513,060.00	\$520,790.00	\$528,520.00
Other Budget Lii 101-40510-335 101-41900-320 101-42200-222 101-42200-339 401-47200-453 101-50000-349	ne Items  Workers Compensation Animal Control Public Works/Fuels & Lubricants Public Works/Maintenance & Repair Squad Car/Capital Equipment Contingency For Unanticipated/Emerg	gency Expenditures TOTAL =	\$11,600.00 \$1,800.00 \$10,700.00 \$13,400.00 \$27,000.00 \$12,607.00 \$590,167.00	\$11,900.00 \$1,900.00 \$11,000.00 \$13,800.00 \$28,400.00 \$8,279.00 \$596,069.00	\$12,200.00 \$2,000.00 \$11,300.00 \$14,200.00 \$29,800.00 \$4,010.00 \$602,030.00
			Dollar Increase	\$5,902.00	\$5,962.00